## Form **990-PF**

# Return of Private Foundation or Section 4947(a)(1) Trust Treated as Private Foundation

OMB No. 1545-0047

2020

Department of the Treasury Internal Revenue Service

► Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990PF for instructions and the latest information.

Open to Public Inspection

For ca	alendar year 2020 or tax year beginning	8/01 , <b>2020</b>	, and ending 7/3	20 2021 <b>20</b>	
~.			Α	Employer identification nur	nber
	co Systems Foundation		-	77-0443347	
	West Tasman Drive		В	Telephone number (see inst	ructions)
San	Jose, CA 95134-1706			408-525-3918	
			С	If exemption application is	pending, check here ►
G Ch	neck all that apply: Initial return	Initial return of a form	mer public charity -	_	
<b>u</b> on	Final return	Amended return	D D	<b>1</b> Foreign organizations, chec	k here
	Address change	Name change		2 Foreign organizations meet	ing the 85% test, check
H Ch		501(c)(3) exempt private	foundation	here and attach computation	n ▶
n Cii	Section 4947(a)(1) nonexempt charita		private foundation <b>E</b>	If private foundation status	was terminated
				under section 507(b)(1)(A)	
	ir market value of all assets at end of year om Part II, column (c), line 16)		ash X Accrual	(////	' Ц
▶ 6	, , , , ,	Other (specify)		If the foundation is in a 60 under section 507(b)(1)(B)	
	T 243, 330, 332.	ert I, column (d), must be on	cash basis.)		
Part	Analysis of Revenue and Expenses (The total of amounts in	(a) Revenue and	(b) Net investment	(c) Adjusted net	(d) Disbursements
	columns (b), (c), and (d) may not	expenses per books	income	income	for charitable purposes
	necessarily equal the amounts in				(cash basis only)
	column (a) (see instructions).)	10 000 655			
	1 Contributions, gifts, grants, etc., received (attach schedule)	10/020/0001			
	2 Check ► if the foundation is <b>not</b> required to attach	Sch. B			
	3 Interest on savings and temporary cash investments	13,012.	13,012.	N/A	
	4 Dividends and interest from securities		1,636,142.		
	5 a Gross rents		2,000,212,		
	<b>b</b> Net rental income or (loss)				
	6 a Net gain or (loss) from sale of assets not on line 10	4,060,927.			
a	<b>b</b> Gross sales price for all assets on line 6a 49,839,32	4.			
툶	7 Capital gain net income (from Part IV, line 2)		4,060,927.		
Revenue	8 Net short-term capital gain				
Ž	9 Income modifications				
	10 a Gross sales less returns and allowances				
	<b>b</b> Less: Cost of				
	goods sold				
	c Gross profit or (loss) (attach schedule)				
	See Statement		504,603.		
	12 Total. Add lines 1 through 11		6,214,684.		
	13 Compensation of officers, directors, trustees,		0,214,004.		
X	14 Other employee salaries and wages				
xpenses	15 Pension plans, employee benefits				
Ð	16a Legal fees (attach schedule) See . St	71,032.			69,163.
	<b>b</b> Accounting fees (attach sch) See . St	101,391.	50,696.		54,021.
Ш	c Other professional fees (attach sch) See . St	290,734.	290,734.		01/0211
.≝	17 Interest		2507.011		
ず	18 Taxes (attach schedule)(see instrs). See Str	655,974.	23,230.		
S	19 Depreciation (attach	000/3/11	20/2001		
Ξ:	schedule) and depletion				
<u>E</u>	<b>20</b> Occupancy				
A	21 Travel, conferences, and meetings				
ַק	<ul><li>22 Printing and publications.</li><li>23 Other expenses (attach schedule)</li></ul>	• • •			
듵	See Statement	97,313.	76,149.		10 152
ξ	24 Total operating and administrative	. 0 91,313.	10,143.		19,152.
Ä	expenses. Add lines 13 through 23	1,216,444	440,809.		142.336.
0	25 Contributions, gifts, grants paid Part. 2	1,216,444. 24,195,672.	220,000.		142,336. 23,545,085.
Operating and Administrative E	26 Total expenses and disbursements.				
	Add lines 24 and 25	25,412,116.	440,809.		23,687,421.
	27 Subtract line 26 from line 12:				
	a Excess of revenue over expenses and disbursements	-9,176,777 <b>.</b>			
	<b>b</b> Net investment income (if negative, enter -0-		5,773,875.		
	C Adjusted net income (if negative, enter -0-).		27.737373.		

Dar	ŀ II	Balance Sheets	Attached schedules and amounts in the description	Beginning of year	End o	of year
ran	LII	Dalatice Sticets	column should be for end-of-year amounts only. (See instructions.)	(a) Book Value	(b) Book Value	(c) Fair Market Value
	1		-bearing			
	2	Savings and tempor	ary cash investments	6,835,305.	4,163,272.	4,163,272.
	3	Accounts receivable				
		Less: allowance for				
	4	Pledges receivable.				
		Less: allowance for	doubtful accounts ►			
	5	Grants receivable				
	6	Receivables due from offic disqualified persons (atta	cers, directors, trustees, and other ch schedule) (see instructions)			
	7	Other notes and loans rec	eivable (attach sch) ►			
		Less: allowance for	doubtful accounts ►			
	8	Inventories for sale	or use			
	9	Prepaid expenses a	nd deferred charges	81,840.	30,096.	30,096.
Assets		obligations (attach s	and state government chedule)	,		,
SS	b	Investments — corporate	stock (attach schedule). Statement. 7	97,686,127.	138,305,928.	138,305,928.
⋖			bonds (attach schedule) . Statement 8	8,325.	8,081.	8,081.
	11	Investments – land, equipment: basis	buildings, and	,	,	,
		Less: accumulated deprec (attach schedule)	iation			
	12	Investments - mort	gage loans			
	13	Investments - other	(attach schedule)Statement9	53,973,549.	62,747,935.	62,747,935.
	14	Land, buildings, and	equipment: basis►		. , , ,	
		Less: accumulated deprec (attach schedule)	iation			
	15	Other assets (descri	be ► <u>See Statement 10     </u> )	53,106,843.	38,683,620.	38,683,620.
	16	<b>Total assets</b> (to be see the instructions.	completed by all filers – Also, see page 1, item l)	211,691,989.	243,938,932.	243,938,932.
	17	Accounts payable ar	nd accrued expenses	113,238.	68,778.	
	18			1,189,645.	1,840,232.	
8	19					
置	20		tors, trustees, & other disqualified persons			
Liabilities	21		s payable (attach schedule)			
Ë	22		cribe ► <u>See Statement 11 </u> )	476,623.	970,807.	
	23		lines 17 through 22)	1,779,506.	2,879,817.	
Sec		Foundations that fo and complete lines	Ilow FASB ASC 958, check here 24, 25, 29, and 30.			
3alaı	24	Net assets without of	lonor restrictions	209,912,483.	241,059,115.	
펓	25	Net assets with done	or restrictions			
Net Assets or Fund Balances		Foundations that do and complete lines	not follow FASB ASC 958, check here > 26 through 30.			
ō	26	-	principal, or current funds			
용	27		, or land, bldg., and equipment fund			
SS	28		ulated income, endowment, or other funds			
Ę	29	= :	fund balances (see instructions)	209,912,483.	241,059,115.	
Ž	30	Total liabilities and	net assets/fund balances	211,691,989.	243,938,932.	
Par		Analysis of Chan	ges in Net Assets or Fund Balance	es		
1	Total	net assets or fund b	alances at beginning of year – Part II, colu	ımn (a), line 29 (must a	gree with	
	end-	of-year figure reporte	d on prior year's return)		<u>1</u>	209,912,483.
2	Ente	r amount from Part I,	line 27a		2	-9,176,777.
3	Other	increases not included in li	ne 2 (itemize) • <u>See</u> <u>Statement</u> 12		3	40,323,409.
4	Add	lines 1, 2, and 3			4	241,059,115.
5	Decrea	ases not included in line 2 (	(itemize)  alances at end of year (line 4 minus line 5)		5	
6	Total	net assets or fund b	alances at end of year (line 4 minus line 5)	– Part II, column (b), I	ine 29 6	241,059,115.

Par	t IV   ∣Capital Gains and L	osses for Tax on Investme.	nt Income			
	(a) List and describe the 2-story brick was	(b) How acquir P — Purchase D — Donation	(mo., day, yr.)	(d) Date sold (mo., day, yr.)		
	Sales of Publicly T	y Traded Securites P			Various	Various
b						
C						
d						
е		(f) Depreciation allowed	(g) Cost or other ba	cic	(h) Gain or	(loss)
	(e) Gross sales price	(or allowable)	plus expense of sa		((e) plus (f) m	
a	49,839,324.		45.77	8,397.		4,060,927.
b				.,		
С						
d						
е						
	Complete only for assets showing	gain in column (h) and owned by th	e foundation on 12/31/69.		(I) Gains (Col	. (h)
	(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any		gain minus col. (k), k than -0-) <b>or</b> Losses (f	
а						4,060,927.
b	1					
d						
е						
		capital loss) If gain, als		- 2	2	4,060,927.
3	Net short-term capital gain or (	loss) as defined in sections 1222(	5) and (6):			
	If gain, also enter in Part I, line	e 8, column (c). See instructions. I	f (loss), enter -0-	-  ,	3	0
Par	*	Section 4940(e) for Reduc				0.
· u	•	40(e) REPEALED ON DECE				
1	Reserved	40(e) KEI EALED ON DECL	-MDLN 20, 2015 — DO	1101 0011		
	(a)	(b)	(c)		(d)	
	Reserved	Reserved	Reserved		Reserve	ed
	Reserved					
	Reserved					
	Reserved					
	Reserved					
	Reserved					
2	Reserved				2	
3	Reserved				8	
4	Reserved				ı	
5	Reserved				3	
6	Reserved				5	
7	Reserved				,	
8	Reserved					
RΔΔ					Form	990-PF (2020)

Par	t VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), or 4948 – see instructions)			
1 a	a Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter 'N/A' on line 1. ☐			
	Date of ruling or determination letter: (attach copy of letter if necessary – see instructions)			
	Reserved		30,2	257.
C	c All other domestic foundations enter 1.39% of line 27b. Exempt foreign organizations, enter 4% of			
	Part I, line 12, col. (b)			
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable			•
_	foundations only; others, enter -0-)		20.0	0.
3	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-). 4	-	80,2	257.
4	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0		20 2	0. 257.
6	Credits/Payments:		50,2	257.
0	a 2020 estimated tax pymts and 2019 overpayment credited to 2020			
	Exempt foreign organizations — tax withheld at source			
	Tax paid with application for extension of time to file (Form 8868)			
	Backup withholding erroneously withheld. 6d			
7	Total credits and payments. Add lines 6a through 6d	1	13.0	72.
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here X if Form 2220 is attached		10,0	, , <u></u>
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed			0.
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid.		32,8	315.
11	Enter the amount of line 10 to be: Credited to 2021 estimated tax 32,815. Refunded 11			0.
Par	t VII-A Statements Regarding Activities			
1 a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it		Yes	No
	participate or intervene in any political campaign?	1 a		Χ
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes?  See the instructions for the definition	1 b		v
		ם ו		Х
	If the answer is 'Yes' to <b>1a</b> or <b>1b</b> , attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.			
	Did the foundation file Form 1120-POL for this year?	1 c		Χ
d	I Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:  (1) On the foundation ►\$  0. (2) On foundation managers ►\$  0.			
е	(1) On the foundation $\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \$			
_	foundation managers >\$ 0.			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?	2		X
	If 'Yes,' attach a detailed description of the activities.			
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles			
	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If 'Yes,' attach a conformed copy of the changes	3		Χ
	a Did the foundation have unrelated business gross income of \$1,000 or more during the year?	4 a		X
	olf 'Yes,' has it filed a tax return on Form 990-T for this year?	4 b	N,	/A
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?	5		X
_	If 'Yes,' attach the statement required by <i>General Instruction T</i> .			
ь	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:  • By language in the governing instrument, or			
	By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	Χ	
	Did the foundation have at least \$5,000 in assets at any time during the year? If 'Yes,' complete Part II, col. (c), and Part XV	7	Χ	
8 a	Enter the states to which the foundation reports or with which it is registered. See instructions			
	CA			
b	the answer is 'Yes' to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General	Q h	v	
_	(or designate) of each state as required by <i>General Instruction G?</i> If 'No,' attach explanation	8 b	Χ	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2020 or the tax year beginning in 2020? See the instructions for Part XIV. If 'Yes,' complete Part XIV.	9		Х
10	Did any persons become substantial contributors during the tax year? If 'Yes,' attach a schedule listing their names and addresses.	10		Х

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Par	t VII-A	Statements Regarding Activities (continued)			
11	At any ti within the	me during the year, did the foundation, directly or indirectly, own a controlled entity e meaning of section 512(b)(13)? If 'Yes,' attach schedule. See instructions	11	Yes	No X
12	Did the fo	oundation make a distribution to a donor advised fund over which the foundation or a disqualified person had privileges? If 'Yes,' attach statement. See instructions	12		Х
13	Did the f	oundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
	Website	address	L		
14		s are in care of ► Charu Adesnik Telephone no. ► 408	-525-3	918	
		at ► 170 West Tasman Drive San Jose, CA ZIP+4 ► 95134-1			
15	Section 4	4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 – check here	Ņ/ <i>P</i>	4. ►	
	and ente	r the amount of tax-exempt interest received or accrued during the year			N/A
16	At any tin bank, se	ne during calendar year 2020, did the foundation have an interest in or a signature or other authority over a curities, or other financial account in a foreign country?	16	Yes	No X
		instructions for exceptions and filing requirements for FinCEN Form 114. If 'Yes,' name of the foreign country ►			
Par		Statements Regarding Activities for Which Form 4720 May Be Required			
		n 4720 if any item is checked in the 'Yes' column, unless an exception applies.		Yes	No
1 a	_	e year, did the foundation (either directly or indirectly):			
	<b>(1)</b> Enga	age in the sale or exchange, or leasing of property with a disqualified person? Yes	·		
	(2) Borro	ow money from, lend money to, or otherwise extend credit to (or accept it from) a Jalified person?			
		ish goods, services, or facilities to (or accept them from) a disqualified person?			
		compensation to, or pay or reimburse the expenses of, a disqualified person?			
	• • •				
	(5) Iran for th	sfer any income or assets to a disqualified person (or make any of either available ne benefit or use of a disqualified person)?			
	<b>(6)</b> Agre	e to pay money or property to a government official? ( <b>Exception.</b> Check 'No' if the dation agreed to make a grant to or to employ the official for a period after termination			
	of ac	pation agreed to make a grant to or to employ the official for a period after termination by by the official for a period after termination $X$ No.	,		
L	Regulatio	swer is 'Yes' to 1a(1)–(6), did <b>any</b> of the acts fail to qualify under the exceptions described in one section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		Х
	Organiza	ations relying on a current notice regarding disaster assistance, check here			
c	Did the f	oundation engage in a prior year in any of the acts described in 1a, other than excepted acts,			
	that were	e not corrected before the first day of the tax year beginning in 2020?	1с		X
2	Taxes or private o	n failure to distribute income (section 4942) (does not apply for years the foundation was a perating foundation defined in section 4942(j)(3) or 4942(j)(5)):			
а	At the er	nd of tax year 2020, did the foundation have any undistributed income (Part XIII, lines 6d and			
		ax year(s) beginning before 2020?	<b>'</b>		
	11 165, 1	list the years ► 20 _ , 20 _ , 20 , 20			
b		e any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2)			
		to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to listed, answer 'No' and attach statement — see instructions.)	2b	N	/A
c	-	ovisions of section 4942(a)(2) are being applied to <b>any</b> of the years listed in 2a, list the years here.			
	▶ 20	, 20 , 20 , 20			
3 a		oundation hold more than a 2% direct or indirect interest in any business			
		e at any time during the year?	o		
b	If 'Yes,'	did it have excess business holdings in 2020 as a result of (1) any purchase by the foundation			
	or disqua	alified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved ommissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or			
	(3) the la	pse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to e if the foundation had excess business holdings in 2020.)	21	17	/7
			3b	N	/A
4 a	Did the f	oundation invest during the year any amount in a manner that would jeopardize its e purposes?	4a		Х
	SHAFILADI	о рагроссот	a		^
b	Did the f	oundation make any investment in a prior year (but after December 31, 1969) that could e its charitable purpose that had not been removed from jeopardy before the first day of			
	the tax y	ear beginning in 2020?	4b		Х

Part VII-B   Statements Regarding Activit	ies for Which Form	1 4/20 May Be Req	uired (continued)			
<b>5a</b> During the year, did the foundation pay or incur a <b>(1)</b> Carry on propaganda, or otherwise attemption	•	n (section 4945(e))?	Yes X	No	Yes	No
(2) Influence the outcome of any specific pub	lic election (see section	4955) or to carry				
on, directly or indirectly, any voter registra  (3) Provide a grant to an individual for travel,	No No					
(4) Provide a grant to an organization other than in section 4945(d)(4)(A)? See instructions	No					
(5) Provide for any purpose other than religio educational purposes, or for the prevention	us, charitable, scientific on of cruelty to children	c, literary, or or animals?	Yes X	No		
<b>b</b> If any answer is 'Yes' to 5a(1)—(5), did <b>any</b> or described in Regulations section 53.4945 or in a	f the transactions fail to current notice regarding c	qualify under the exce lisaster assistance?	ptions			
See instructions				5 b		X
c If the answer is 'Yes' to question 5a(4) does	the foundation claim ex	emption from the	<u> </u>			
tax because it maintained expenditure respondif 'Yes,' attach the statement required by Reg	sibility for the grant?		ement 13	No		
<b>6 a</b> Did the foundation, during the year, receive a on a personal benefit contract?			Yes X			
<b>b</b> Did the foundation, during the year, pay prem	iums, directly or indirec	tly, on a personal bene	fit contract?	6 b		X
If 'Yes' to 6b, file Form 8870. <b>7a</b> At any time during the tax year, was the found	dation a party to a proh	ibited tax shelter transa	action? Yes X	No		
<b>b</b> If 'Yes,' did the foundation receive any proces						
8 Is the foundation subject to the section 4960 tax				1		
or excess parachute payment(s) during the ye						
Part VIII Information About Officers, D and Contractors	irectors, Trustees,	Foundation Manag	gers, Highly Paid E	Employee	s,	
1 List all officers, directors, trustees, and foun	dation managers and th	neir compensation. See	instructions.			
(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense other a		
See Statement 14			·			
		•				^
		0.	0.			0.
2 Compensation of five highest-paid employees (o	ther than those included	 on line 1 – see instructio	 ns). If none. enter 'NONE	<u> </u>		
(a) Name and address of each employee	(b) Title, and average		(d)Contributions to employee benefit	(e) Expens	se acco	ount,
paid more than \$50,000	hours per week devoted to position	(c) Compensation	plans and deferred compensation	other a		
None			compensation			
Total number of other employees paid over \$50,000	D					0

# Form 990-PF (2020) Cisco Systems Foundation 77-0443347 Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors (continued)

3 Five highest-paid independent contractors for professional services. See i	nstructions. If none, enter 'NONE.'	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
State Street Bank and Trust		
One Lincoln Street		
Boston, MA 02110	Custodial Fees	76,149.
Fontanello, Duffield & Otake LLP		
44 Montgomery Street, Ste 1305		
San Francisco, CA 94104	Accounting Fees	61,391.
Eagle Asset Management		
880 Carillon Parkway		
St. Petersburg, FL 33716	Asset Management	176,773.
Lazard Asset Management		
30 Rockefeller Plaza 57th Floor		
New York, NY 10112	Asset Management	73,068.
Adler & Colvin		
135 Main Street, 20th Floor		
San Francisco, CA 94105	Legal Fees	71,032.
<b>Total</b> number of others receiving over \$50,000 for professional services		0
Part IX-A Summary of Direct Charitable Activities		
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic organizations and other beneficiaries served, conferences convened, research papers produced, etc.	al information such as the number of	Expenses
1 N/A		
<u> </u>		
2		
3		
4		
·		
Part IX-B   Summary of Program-Related Investments (see instru	ections)	
Describe the two largest program-related investments made by the foundation during the	,	Amount
	· ·	7 11104110
1 <u>N/A</u>		
2		
<b>-</b>		
All other program-related investments. See instructions.		
3		
×		
Total. Add lines 1 through 3	<b>.</b>	
BAA		0.
DAM		Form <b>990-PF</b> (2020)

ı aı	see instructions.)	cigii	Todridations,
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:  A Average monthly fair market value of securities		
		1 a	176,233,319.
	Average of monthly cash balances	1 b	40,812,071.
	Fair market value of all other assets (see instructions)	1 c	
	Total (add lines 1a, b, and c)	1 d	217,045,390.
•	Reduction claimed for blockage or other factors reported on lines 1a and		
2	1c (attach detailed explanation)	2	0
3	Subtract line 2 from line 1d.	3	0. 217,045,390.
3		3	217,045,390.
4	Cash deemed held for charitable activities. Enter 1-1/2% of line 3 (for greater amount, see instructions)	4	3,255,681.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	213,789,709.
6	Minimum investment return. Enter 5% of line 5	6	10,689,485.
Pai	<b>TXI</b> Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operational and certain foreign organizations, check here □ and do not complete this part.)	ting f	oundations
1	Minimum investment return from Part X, line 6	1	10,689,485.
2 2	Tax on investment income for 2020 from Part VI, line 5		10,000,400.
i	n Income tax for 2020. (This does not include the tax from Part VI.)		
	Add lines 2a and 2b.	2 c	80,257.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	10,609,228.
4	Recoveries of amounts treated as qualifying distributions	4	., ,
5	Add lines 3 and 4.	5	10,609,228.
6	Deduction from distributable amount (see instructions)	6	· · ·
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	10,609,228.
Pai	TXII Qualifying Distributions (see instructions)		
	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		
٠ ' د	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:  Expenses, contributions, gifts, etc. — total from Part I, column (d), line 26	1 a	23,687,421.
ŀ	Program-related investments – total from Part IX-B	1 b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the:  Suitability test (prior IRS approval required)	3 a	
	Cash distribution test (attach the required schedule)	3 b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	23,687,421.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment income.  Enter 1% of Part I, line 27b. See instructions	5	
6	Adjusted qualifying distributions. Subtract line 5 from line 4.	6	23,687,421.
	Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the four	ndatior	1

BAA Form **990-PF** (2020)

### Part XIII Undistributed Income (see instructions)

	<b>(a)</b> Corpus	<b>(b)</b> Years prior to 2019	<b>(c)</b> 2019	<b>(d)</b> 2020
1 Distributable amount for 2020 from Part XI,				10.600.000
line 7				10,609,228.
a Enter amount for 2019 only			0.	
<b>b</b> Total for prior years: 20 , 20 , 20		0.		
3 Excess distributions carryover, if any, to 2020:				
<b>a</b> From 2015				
<b>b</b> From 2016				
<b>c</b> From 2017				
<b>d</b> From 2018				
<b>e</b> From 2019				
f Total of lines 3a through e	50,197,628.			
4 Qualifying distributions for 2020 from Part				
XII, line 4: ► \$ 23,687,421.				
a Applied to 2019, but not more than line 2a			0.	
<b>b</b> Applied to undistributed income of prior years (Election required — see instructions)		0.		
c Treated as distributions out of corpus (Election required – see instructions)	0.			
<b>d</b> Applied to 2020 distributable amount				10,609,228.
e Remaining amount distributed out of corpus.	13,078,193.			, ,
5 Excess distributions carryover applied to 2020 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as	0.			0.
indicated below:  a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	62 275 021			
•	63,275,821.			
<b>b</b> Prior years' undistributed income. Subtract line 4b from line 2b		0.		
<b>c</b> Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
<b>d</b> Subtract line 6c from line 6b. Taxable amount — see instructions		0.		
e Undistributed income for 2019. Subtract line 4a from line 2a. Taxable amount — see instructions			0.	
f Undistributed income for 2020. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2021				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election				
may be required — see instructions)	0.			
applied on line 5 or line 7 (see instructions).	6,994,479.			
9 Excess distributions carryover to 2021. Subtract lines 7 and 8 from line 6a	56,281,342.			
10 Analysis of line 9:				
<b>a</b> Excess from 2016 6,567,532.				
<b>b</b> Excess from 2017 15,491,312.				
<b>c</b> Excess from 2018 8, 361, 956.				
<b>d</b> Excess from 2019 12,782,349.				
e Excess from 2020 13,078,193.				E 000 BE 10001
BAA				Form <b>990-PF</b> (2020)

Part XIV	Private Operating Foundat	<b>ions</b> (see instri	uctions and Par	t VII-A, question	9)	N/A
1 a If the four	indation has received a ruling or dete ive for 2020, enter the date of the	rmination letter that	it is a private operat	ting foundation, and th	e ruling	
	ox to indicate whether the foundation				4942(j)(3) or	4942(j)(5)
2 a Enter th	e lesser of the adjusted net	Tax year		Prior 3 years	<u> </u>	(e) Total
	from Part I or the minimum ent return from Part X for	(a) 2020	<b>(b)</b> 2019	(c) 2018	<b>(d)</b> 2017	(c) Total
•	ar listed					
	line 2a					
line 4, f	or each year listed					
for active	ncluded in line 2c not used directly conduct of exempt activities.					
for activ	ng distributions made directly e conduct of exempt activities. t line 2d from line 2c					
alternat	te 3a, b, or c for the ive test relied upon:					
	alternative test - enter:					
` '	ue of all assets					
(2) Valu	ue of assets qualifying under ion 4942(j)(3)(B)(i)					
minimum	nt' alternative test — enter 2/3 of investment return shown in Part X, each year listed					
,	t' alternative test – enter:					
inve divi	al support other than gross stment income (interest, dends, rents, payments securities loans (section					
	(a)(5)), or royalties)					
more	ort from general public and 5 or exempt organizations as provided ction 4942(j)(3)(B)(iii)					
<b>(3)</b> Larç an e	gest amount of support from exempt organization					
<b>(4)</b> Gro	ss investment income					
	Supplementary Information			foundation had	\$5,000 or more	in
	assets at any time during the tion Regarding Foundation Manage		istructions.)			
	managers of the foundation who have		han 2% of the total c	contributions received	by the foundation bef	ore the
close of	any tax year (but only if they have	contributed more	than \$5,000). (See	section 507(d)(2).)	,	
None						
<b>b</b> List anv	managers of the foundation who own	10% or more of the	stock of a corporation	on (or an equally large	portion of the owner	ship of
a partne	ership or other entity) of which the	foundation has a 1	0% or greater inter	rest.	portion or the emile.	op o.
None						
2 Informat	ion Regarding Contribution, Grant, C	Gift, Loan, Scholars	hip, etc., Programs:			
	ere if the foundation only ma				does not accept unso	licited
requests	s for funds. If the foundation makes , and d. See instructions.	s gifts, grants, etc.	, to individuals or c	organizations under o	other conditions, co	mplete items
	ne, address, and telephone number or	email address of th	ne person to whom a	pplications should be	addressed:	
	Statement 15					
<b>b</b> The form	n in which applications should be s	submitted and info	rmation and materia	als they should inclu	de:	
	Statement for Line 2a					
<b>c</b> Any sub	mission deadlines:					
See S	Statement for Line 2a					
	trictions or limitations on awards, s	such as by geograp	phical areas, charita	able fields, kinds of i	nstitutions, or other	factors:
See S	Statement for Line 2a					

1,840,232.

Form 990-PF (2020) Cisco Systems Foundation 77-0443347 Page 11 Part XV Supplementary Information (continued) 3 Grants and Contributions Paid During the Year or Approved for Future Payment If recipient is an individual oundation Recipient show any relationship to any foundation manager or substantial contributor Purpose of grant or contribution status of recipient Amount Name and address (home or business) a Paid during the year РC N/A 23,545,085. See Statement 19 Various See Statement 19 See Statement 19 CA 95134 23,545,085. **b** Approved for future payment See Statement 16

Talt AVI-A   Allaly 515 of ill collic 1 Toda cilig P					
Enter gross amounts unless otherwise indicated.	Unrelate	ed business income	Excluded	by section 512, 513, or 514	(e)
1 Program service revenue:	(a) Business code	<b>(b)</b> Amount	(c) Exclu- sion code	<b>(d)</b> Amount	Related or exempt function income (See instructions.)
a					
b					
с					
d					
e					
<b>q</b> Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments			14	13,012.	
4 Dividends and interest from securities			14	1,636,142.	
5 Net rental income or (loss) from real estate:				_, , , , , , _ , ,	
a Debt-financed property					
<b>b</b> Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income			1.0		
<ul><li>8 Gain or (loss) from sales of assets other than inventory</li><li>9 Net income or (loss) from special events</li></ul>			18	4,060,927.	
10 Gross profit or (loss) from sales of inventory					
11 Other revenue:					
a Lumina Partners, LP			14	321,253.	
b Other Investment Income			14	-693.	
c PRI Interest			14	184,043.	
d				·	
e					
				6,214,684.	
Subtotal. Add columns (b), (d), and (e)					
13 Total. Add line 12, columns (b), (d), and (e)					6,214,684.
<b>13 Total.</b> Add line 12, columns (b), (d), and (e) (See worksheet in line 13 instructions to verify calculation	ns.)			13	6,214,684.
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.) <b>Accompl</b>	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.) <b>Accompl</b>	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.) <b>Accompl</b>	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.) <b>Accompl</b>	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.) <b>Accompl</b>	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.) <b>Accompl</b>	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.) <b>Accompl</b>	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.) <b>Accompl</b>	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.) <b>Accompl</b>	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.) <b>Accompl</b>	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	
13 Total. Add line 12, columns (b), (d), and (e)	ns.)  Accompli	ishment of Exemp	t Purpo	oses 13	

# Form 990-PF (2020) Cisco Systems Foundation 77-0443347 Part XVII Information Regarding Transfers to and Transactions and Relationships With Noncharitable Exempt Organizations

									Yes	No
de	escribed	d in section 501(c)	other than sec	engage in any of the following v ction 501(c)(3) organizations) o	with any c or in secti	other organizatio on 527,	n			
	•	o political organiz		a noncharitable exempt organ	nization of	: <b>.</b>				
								1 a (1)		X
										X
		nsactions:						1 4 (2)		71
			oncharitable exe	empt organization				1 b (1)		X
•	•			able exempt organization						X
(3	, Rent	al of facilities, equ	ipment, or othe	er assets						X
(4	<b>)</b> Reim	bursement arrang	jements					1 b (4)		X
(5	<b>)</b> Loan	s or Ioan guarante	ees					1 b (5)		Χ
(6	) Perfo	ormance of service	es or membersh	ip or fundraising solicitations.				1 b (6)		X
<b>c</b> Sh	naring (	of facilities, equipr	ment, mailing lis	sts, other assets, or paid emplo	oyees			1 c		Χ
•										
<b>d</b> If the ar	the ans e goods ny trans	swer to any of the s, other assets, or s saction or sharing	above is 'Yes,' ervices given by arrangement, s	complete the following schedu the reporting foundation. If the follow in column (d) the value of	ile. Colum oundation if the good	nn <b>(b)</b> should alw received less thar ls, other assets,	vays show the f n fair market valu or services rec	aır market val ıe in eived.	ue of	
<b>(a)</b> Line	no.	(b) Amount involved	(c) Name	of noncharitable exempt organization	(d	Description of tran	sfers, transactions,	and sharing arrai	ngement	S
N/A										
					$\bot$					
					+					
					+					
					+					
<b>2 a</b> ls	the fou	ndation directly or i	ndirectly affiliated	d with, or related to, one or more ction 501(c)(3)) or in section 52	tax-exem	pt organizations		\_Yes	X	No
		complete the follow	•	22	<b>-/ .</b>			<u> </u>	Λ	
<b></b>		Name of organiza		<b>(b)</b> Type of organization	 on	(c	) Description of	relationship		
N/A	(4)			(b) Type or organization		(0,	, 2 000р			
11/ 11										
	Under pe	enalties of perjury, I decl	are that I have exam	ined this return, including accompanying than taxpayer) is based on all informatio	schedules a	nd statements, and to	the best of my know	vledge and belief,	t is true,	,
Sign	correct, a	and complete. Declaration	on or preparer (other	than taxpayer) is based on all information	ii oi wilicii pi	reparer rias arry knowi	leuge.	May the	IRS disc	uss
Here				I		T	D:	this retur	n with th	ne
	Signat	ure of officer or trustee		Date		Executive :	Director	See instr	uctions.	_
	Jigilat	Print/Type preparer's n	iame	Preparer's signature		Date	Chast	: PTIN	Yes	X No
<b>5</b> -1-1				, ,	0110		Check self-employed	]"	1027	
Paid	<b>40</b> -4	Michael For		Michael Fontan				P01471	LUZI	
Prepa		Firm's name Firm's address		o, Duffield & Otake,			Firm's EIN ► 37	-1420474		
Jse O	illy	-		<u>mery Street, Suite 1</u> Lsco, CA 94104	1303		Phone no. ( /	115) 002-	ივიი	
BAA		<u> </u>	San Franci	1500, CA 34104			T HOHE HO. (2	115) 983-		3030
AH								Form <b>99</b>	U-PF (	ZUZU)

#### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

#### **Schedule of Contributors**

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2020

Employer identification number

Cisco	Systems Found	lation	77-0443347
Organiz	ation type (check one)	:	
Filers of	:	Section:	
Form 99	0 or 990-EZ	501(c)( ) (enter number) organization	
		4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation	n
		527 political organization	
Form 99	0-PF	X 501(c)(3) exempt private foundation	
		4947(a)(1) nonexempt charitable trust treated as a private foundation	
		501(c)(3) taxable private foundation	
-		red by the <b>General Rule</b> or a <b>Special Rule.</b> , (8), or (10) organization can check boxes for both the General Rule and a Sp	pecial Rule. See instructions.
General	Rule		
X		ing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totalin one contributor. Complete Parts I and II. See instructions for determining a contribut	
Special	Rules		
	under sections 509(a) received from any or	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% (1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line contributor, during the year, total contributions of the greater of (1) \$5,000; line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.	e 13, 16a, or 16b, and that
	during the year, total purposes, or for the	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that recell contributions of more than \$1,000 exclusively for religious, charitable, scienting prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' indicates), II, and III.	fic, literary, or educational
	during the year, cont \$1,000. If this box is charitable, etc., purp	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that rece tributions <i>exclusively</i> for religious, charitable, etc., purposes, but no such cont checked, enter here the total contributions that were received during the year lose. Don't complete any of the parts unless the <b>General Rule</b> applies to this contributions, charitable, etc., contributions totaling \$5,000 or more during the	ributions totaled more than for an <i>exclusively</i> religious, organization because
Caution	: An organization that	isn't covered by the General Rule and/or the Special Rules doesn't file Schedu	ule B (Form 990, 990-EZ, or

990-PF), but it must answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF,

Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Name of organization

Employer identification numbe

77-0443347 Cisco Systems Foundation Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (b) Name, address, and ZIP + 4 (d) Type of contribution (c) Total (a) No. contributions Person Χ Cisco Systems, Inc. **Payroll** 170 West Tasman Dr 7,000,000. Noncash (Complete Part II for San Jose, CA 95134 noncash contributions.) (d) Type of contribution (b) Name, address, and ZIP + 4 (c) Total (a) No. contributions Person 2\_\_ Cisco Systems, Inc. **Payroll** 170 West Tasman Dr 3,019,871. Noncash (Complete Part II for San Jose, CA 95134 noncash contributions.) (b) Name, address, and ZIP + 4 (c) Total (a) No. (d) Type of contribution contributions Person **Payroll** Noncash (Complete Part II for noncash contributions.) (b) Name, address, and ZIP + 4 (d) Type of contribution (a) No. (c) Total contributions Person **Payroll** Noncash (Complete Part II for noncash contributions.) (d) Type of contribution (a) No. (c) Total (b) Name, address, and ZIP + 4 contributions Person **Payroll** Noncash (Complete Part II for noncash contributions.) (d) Type of contribution (c) Total (a) No. (b)

Name, address, and ZIP + 4

Person **Payroll** Noncash

(Complete Part II for noncash contributions.)

contributions

Name of organization

BAA

Employer identification number

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

Cisco Systems Foundation 77-0443347

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional sp	pace is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
2	40,000 shs Berkeley Lights	\$ 3,019,871.	1/28/21
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$ 	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Name of organization
Cisco Systems Foundation

Employer identification number 77-0443347

Part III	Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.)					
(a) No. from	Use duplicate copies of Part III if additional (b) Purpose of gift	space is needed.  (c) Use of gift	(d) Description of how gift is held			
Part I		.,, ,				
	N/A		+			
			<del> </del>			
		(e) Transfer of gift				
	Transferee's name, addres	s, and ZIP + 4 Re	ationship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
			+			
		(e) Transfer of gift	<u> </u>			
	Transferee's name, addres	s, and ZIP + 4 Rel	ationship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
			+			
		(e) Transfer of gift				
	Transferee's name, addres	s, and ZIP + 4 Re	ationship of transferor to transferee			
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held			
			<del> </del>			
			<del></del>			
		(e) Transfer of gift	•			
	Transferee's name, addres	s, and ZIP + 4 Re	ationship of transferor to transferee			
	<u></u>					
	<u> </u>					

### Form **222**0

Department of the Treasury

**Underpayment of Estimated Tax by Corporations** 

► Attach to the corporation's tax return.

► Go to www.irs.gov/Form2220 for instructions and the latest information.

OMB No. 1545-0123

2020

Employer identification number Cisco Systems Foundation 77-0443347 Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but do not attach Form 2220. Required Annual Payment 1 1 Total tax (see instructions)..... 80,257. 2a Personal holding company tax (Schedule PH (Form 1120), line 26) included 2a on line 1..... **b** Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income 2b forecast method . . . **c** Credit for federal tax paid on fuels (see instructions)..... d Total. Add lines 2a through 2c..... 2 d 3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty..... 3 80,257. Enter the tax shown on the corporation's 2019 income tax return. See instructions. Caution: If the tax is 4 zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5. 100,451 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3 . . . . Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation must Part II file Form 2220 even if it does not owe a penalty. See instructions. 6 The corporation is using the adjusted seasonal installment method. 7 The corporation is using the annualized income installment method. 8 X The corporation is a "large corporation" figuring its first required installment based on the prior year's tax. Figuring the Underpayment Part III (a) (b) (c) (d) Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year. Filers with installments due on 12/15/20 1/15/21 4/15/21 7/15/21 or after April 1, 2020, and before July 15, 2020, see instructions. 10 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Schedule A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) 10 20,064 20,064 20,064 20,065. 11 Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on 11 25,000. line 15. See instructions..... 68,072 20,000 Complete lines 12 through 18 of one column before going to the next column. 12 12 Enter amount, if any, from line 18 of the preceding column . . . . . . 48,008 27,944 27,880 13 48,008 47,944 52,880 **14** Add amounts on lines 16 and 17 of the preceding column . . . . . . . . 15 Subtract line 14 from line 13. If zero or less, enter -0-.... 15 68,072 48,008 47,944 52,880 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-.... 16 0 0 **Underpayment.** If line 15 is less than or equal to line

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

17

18

10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18 . . . . . . . . . .

**Overpayment.** If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the

next column......

27,944

48,008

27,880

Par	IV Figuring the Penalty					
			(a)	(b)	(c)	(d)
19	Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. ( <i>C corporations with tax years ending June</i> 30 and S corporations: Use 3rd month instead of 4th					
	month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19				
20	Number of days from due date of installment on line 9 to the date shown on line 19.	20				
21	Number of days on line 20 after 4/15/2020 and before 7/1/2020.	21				
22	Underpayment x Number of days on line 17 Number of days 366	22				
23	Number of days on line 20 after 6/30/2020 and before 10/1/2020.	23				
24	Underpayment on line 17  Number of days on line 23 × 3% (0.03)  366	24				
25	Number of days on line 20 after 9/30/2020 and before 1/1/2021	25				
26	Underpayment x Number of days on line 25 x 3% (0.03)	26				
27	Number of days on line 20 after 12/31/2020 and before 4/1/2021	27				
28	Underpayment x Number of days on line 17 x 3% (0.03)	28				
29	Number of days on line 20 after 3/31/2021 and before 7/1/2021	29				
30	Underpayment x Number of days on line 17 Number of days 365	30				
31	Number of days on line 20 after 6/30/2021 and before 10/1/2021.	31				
32	Underpayment x Number of days on line 17 x on line 31 x*%	32				
33	Number of days on line 20 after 9/30/2021 and before 1/1/2022.	33				
34	Underpayment x Number of days on line 17 x on line 33 x*%	34				
35	Number of days on line 20 after 12/31/2021 and before 3/16/2022.	35				
36	Underpayment x Number of days on line 35 x*%	36				
37	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37				
38	<b>Penalty.</b> Add columns (a) through (d) of line 37. Enter t comparable line for other income tax returns					0.

<sup>\*</sup>Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at **www.irs.gov.** You can also call 1-800-829-4933 to get interest rate information.

## Form **8868**

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return. ► Go to www.irs.gov/Form8868 for the latest information. OMB No. 1545-0047

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

	· · · · · · · · · · · · · · · · · · ·							
Automat	ic 6-Month Extension of Time. Only s	ubmit origin	al (no copies needed).					
All corpora	tions required to file an income tax return other	er than Form 99	90-T (including 1120-C filers), partnershi	ps, RE	MICs, and	d trusts must		
use Form /	7004 to request an extension of time to file income Name of exempt organization or other filer, see instruction		S.	Тахра	yer identifica	ation number (TIN)		
Type or								
print	Cisco Systems Foundation			77-	77-0443347			
File by the	Number, street, and room or suite number. If a P.O. box, see instructions.			1,,,	011001	: 7		
due date for filing your	170 West Tasman Drive							
return. See instructions.	City, town or post office, state, and ZIP code. For a foreign	n address, see instri	uctions.					
	San Jose, CA 95134-1706	San Jose, CA 95134-1706						
Enter the F	Return Code for the return that this application	is for (file a se	parate application for each return)			04		
Application Is For	1	Return Code	Application Is For			Return Code		
Form 990 c	or Form 990-EZ	01	Form 990-T (corporation)			07		
Form 990-E	BL	02	Form 1041-A			08		
Form 4720	(individual)	03	Form 4720 (other than individual)			09		
Form 990-F	PF	04	Form 5227			10		
Form 990-T	(section 401(a) or 408(a) trust)	05	Form 6069			11		
Form 990-1	「(trust other than above)	06	Form 8870			12		
<ul><li>If the or</li><li>If this is check t</li></ul>	rganization does not have an office or place of s for a Group Return, enter the organization's his box ►	four digit Grouր	ne United States, check this box	f this is	for the v	whole group,		
for the	est an automatic 6-month extension of time until e organization named above. The extension is calendar year 20 or tax year beginning 8 / 01 , 20 _ 2 tax year entered in line 1 is for less than 12 n	for the organize	ng <u>7/31</u> , 20 <u>21</u> .	zation nal retu				
3a If this	hange in accounting period application is for Forms 990-BL, 990-PF, 990- fundable credits. See instructions	-T, 4720, or 60	69, enter the tentative tax, less any	3 a	\$	80,257.		
<b>b</b> If this	application is for Forms 990-PF, 990-T, 4720, ayments made. Include any prior year overpay	, or 6069, ente	any refundable credits and estimated		\$	113,072.		
c Balar EFTP	nce due. Subtract line 3b from line 3a. Include S (Electronic Federal Tax Payment System). S	your payment See instruction	with this form, if required, by using s.	3 c	\$	0.		
Caution: If payment in	you are going to make an electronic funds wit structions.	thdrawal (direct	t debit) with this Form 8868, see Form 8	453-EC	and For	m 8879-EO for		

payment instructions.

BAA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

For

Form **8868** (Rev. 1-2020)

2020	Federal Statements	Page 1
	Cisco Systems Foundation	77-0443347
Statement 1 Form 990-PF, Part I, Line 11 Other Income		
Lumina Partners, LP	-693 <b>.</b> -693.	(c) Adjusted Net Income
Statement 2 Form 990-PF, Part I, Line 16a Legal Fees		
Legal FeesTo	(a) (b) Net (c) Expenses Investment Adjusted Per Books Income Net Income  1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	(d) Charitable Purposes \$ 69,163. \$ 69,163.
Statement 3 Form 990-PF, Part I, Line 16b Accounting Fees		
Accounting/Tax Preparation AuditTo	40 000 00 000	(d) Charitable Purposes  \$ 34,021. 20,000. \$ 54,021.
Statement 4 Form 990-PF, Part I, Line 16c Other Professional Fees		
Investment ManagementTo	(a) (b) Net (c) Expenses Investment Adjusted Net Income  \$ 290,734. \$ 290,734.  tal \$ 290,734. \$ 290,734.	(d) Charitable Purposes  \$ 0.

2020	Federal Statements	Page 2
	Cisco Systems Foundation	77-0443347
Statement 5 Form 990-PF, Part I, Line 18 Taxes		
Foreign Tax on Investments Provision for Excise Tax T	(a) (b) Net (c) Expenses Investment Adjusted Net Income  \$ 23,230. \$ 23,230.  632,744.  Cotal \$ 655,974. \$ 23,230.	(d) Charitable Purposes  \$ 0.
Statement 6 Form 990-PF, Part I, Line 23 Other Expenses		
Business Strategy Expenses Custodial Fees Outsourced Staff SupportT	76,149. \$ 76,149.	(d) Charitable Purposes \$ 1,700.  17,452. \$ 19,152.
Statement 7 Form 990-PF, Part II, Line 10b Investments - Corporate Stocks		
Corporate Stocks Invesco QQQ Trust Series 1, 45 Eagle - See Statement 17 SPDR S&P 500 ETF Trust, 222,00	Method Value  5,100 Sh Mkt Val \$ 16,442,107. \$ Mkt Val 24,514,601.	24,514,601. 97,349,220.
Statement 8 Form 990-PF, Part II, Line 10c Investments - Corporate Bonds		
Corporate Bonds	Valuation Book Method Value	Fair Market Value
Soundview Home Equity Loan, 10		8,081. 8,081.

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Total \$ 970,807.

Statement 9		
Form 990-PF,	Part II,	Line 13
Investments -	Other	

	Valuation	Book	Fair Market
	<u>Method</u>	<u>Value</u>	<u>Value</u>
Other Publicly Traded Securities	-		
Blackrock Gov Bd Indx Fd, 498,912.10 Sh	Mkt Val	\$ 23,824,293.	13,572,373.
Principal Global Investors	Mkt Val	15,572,918.	
Lazard Asset Mgmt - See Statement 18	Mkt Val	13,572,373.	
BNP Paribas	Mkt Val	9,778,351.	
	Total	\$ 62,747,935.	\$ 62,747,935.

#### Statement 10 Form 990-PF, Part II, Line 15 Other Assets

	Book Value	Fair Market Value
AHT PRI FundInterest/Dividends Receivable		
State Street Investment Funds	, ,	28,148,411. 29,585.
Total	\$ 38,683,620.	\$ 38,683,620.

#### Statement 11 Form 990-PF, Part II, Line 22 Other Liabilities

Deferred Excise Tax Liability	936,000.
Net Trades Pending Settlement	34,807.

#### Statement 12 Form 990-PF, Part III, Line 3 Other Increases

Net Unrealized Gains or Losses	on Investments	\$ 40	0,323,409.
	Total	\$ 40	0,323,409.

### Statement 13 Form 990-PF, Part VII-B, Line 5c Expenditure Responsibility

Grantee	Name:	CAWST

Address: B12, 6020 - 2 Street SE Calgary, AB T2H 2L8 Canada

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## Statement 13 (continued) Form 990-PF, Part VII-B, Line 5c **Expenditure Responsibility**

Grant Date: 6/04/2020 Grant Amount: \$ 125000

Grant Purpose: KnowledgePoint Expansion

Amt. Expended by Grantee: \$ 90817

Any Diversion by Grantee: No

Dates of Reports by Grantee: 11/12/20, 2/12/21 & 9/1/21

Date of Verification: 2/28/2022

Results of Verification: Previously for the year ended July 31, 2020, CAWST had spent \$34,183 of the original \$125,000 grant.

Expenditures complied with the grant agreement, no

exceptions were noted.

Grantee Name: Onebillion Learners Address: 315-317 New Kings Rd

London, London SW64RF United Kingdom 7/28/2021 Address:

Grant Date: Grant Amount: \$ 200000

Grant Purpose: Onebillion e-assessment

Amt. Expended by Grantee: \$ 100000

No

Any Diversion by Grantee: Dates of Reports by Grantee: 10/27/21 & 2/7/22

Date of Verification: 2/25/2022

Results of Verification: Expenditures complied with the grant agreement, no

exceptions were noted.

#### Statement 14 Form 990-PF, Part VIII, Line 1 List of Officers, Directors, Trustees, and Key Employees

Name and Address	Title and Average Hours <u>Per Week Devoted</u>	Compen- sation	Contri- bution to EBP & DC	Expense Account/ Other
John P. Morgridge 170 West Tasman Drive San Jose, CA 95134-1706	Trustee/Pres. 0.50	\$ 0.	\$ 0.	\$ 0.
Saidah Grayson Dill 170 West Tasman Drive San Jose, CA 95134-1706	Trustee 0.50	0.	0.	0.
Mary de Wysocki 170 West Tasman Drive San Jose, CA 95134-1706	Trustee/Sec't 0.50	0.	0.	0.
Mark Dodds 170 West Tasman Drive San Jose, CA 95134-1706	Trustee 0.50	0.	0.	0.

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# Statement 14 (continued) Form 990-PF, Part VIII, Line 1 List of Officers, Directors, Trustees, and Key Employees

Name and Address	Title an Average Ho <u>Per Week De</u>	ours	Compen- sation		Contri- bution to EBP & DC	Expense Account/ Other
Rob Johnson 170 West Tasman Drive San Jose, CA 95134-1706	Trustee 0.50	\$		0.	\$ 0.	\$ 0.
Tae Yoo 170 West Tasman Drive San Jose, CA 95134-1706	Trustee 0.50			0.	0.	0.
Naveen Menon 170 West Tasman Drive San Jose, CA 95134-1706	Trustee 0.50			0.	0.	0.
Peter Tavernise 170 West Tasman Drive San Jose, CA 95134-1706	Executive Di 40.00	ir.		0.	0.	0.
John Rivers 170 West Tasman Drive San Jose, CA 95134-1706	Trustee 0.50			0.	0.	0.
Max Tremp 170 West Tasman Drive San Jose, CA 95134-1706	Trustee 0.50			0.	0.	0.
Roger Biscay 170 West Tasman Drive San Jose, CA 95134-1706	Treasurer 0.50			0.	0.	0.
Agostino Santoni 170 West Tasman Drive San Jose, CA 95134-1706	Trustee 0.50			0.	0.	0.
Alba San Martin as of 7/13/21 170 West Tasman Drive San Jose, CA 95134-1706	Trustee 0.50			0.	0.	0.
Kristina Johnson 170 West Tasman Drive San Jose, CA 95134-1706	Trustee 0.50			0.	0.	0.
		Total \$		0.	\$ 0.	\$ 0.

#### Statement 15 Form 990-PF, Part XV, Line 2a-d Application Submission Information

Name of Grant Program:

Name: Statement 20
Care Of: Statement 20
Street Address: Statement 20

77-0443347

Statement 15 (continued) Form 990-PF, Part XV, Line 2a-d Application Submission Information

City, State, Zip Code: Telephone: E-Mail Address: Statement 20, CA 95134-1706

408-527-3040

Form and Content: See Statement 20 for details.

Statement 20 Submission Deadlines:

See Statement 20 for details. Restrictions on Awards:

#### Statement 16 Form 990-PF, Part XV, Line 3b **Recipient Approved for Future Payment**

Name and Address	Donee Relationship	Found- ation Status	Purpose of Grant	 Amount
Bright Funds Foundation 580 Howard Street, Ste 404 San Francisco CA 94105	N/A	PC	Matching Employee Gifts	\$ 790,232.
Far Away Projects dba Project Vesta 463 Broad Way San Francisco CA 94117	N/A	PC	Project Vesta Coastal Carbon Capture	750,000.
Seacology 1623 Solano Avenue Berkeley CA 94707	N/A	PC	The Dominican Republic National Mangrove Initiative	300,000.

Total \$ 1,840,232.

Statement 17 Form 990-PF, Part II, Line 10b Investments - Corporate Stock Eagle

EVERTEC INC COMMON STOCK USD.01 7,086 309,658 IMAX CORP COMMON STOCK USD.01 12,950 299,013 ALKERMES PLC COMMON STOCK USD.01 10,825 280,043 HELEN OF TROY LTD COMMON STOCK USD.1 733 163,745 LIVANOVA PLC COMMON STOCK USD.1 733 163,745 ULVANOVA PLC COMMON STOCK USD.0 3,588 309,644 MANCHESTER UNITED PLC CL A COMMON STOCK USD.0005 7,512 120,793 TECHNIPFMC PLC COMMON STOCK USD.0. 21,370 154,291 ONESPAWORLD HOLDINGS LTD COMMON STOCK USD.0001 19,769 195,318 BRUKER CORP COMMON STOCK USD.0. 4,218 346,931 DECKERS OUTDOOR CORP COMMON STOCK USD.0. 479 196,797 MANHATTAN ASSOCIATES INC COMMON STOCK USD.0. 1,289 205,763 AMN HEALTHCARE SERVICES INC COMMON STOCK USD.0. 1,289 205,763 AMN HEALTHCARE SERVICES INC COMMON STOCK USD.0. 1,289 205,763 ALBANY INTL CORP CL A COMMON STOCK USD.0. 1,5680 490,468 APPLE HOSPITALITY REIT INC REIT NPV 16,769 250,697 ARCOSA INC COMMON STOCK USD.0. 1,5928 324,617 ATRICURE INC COMMON STOCK USD.0. 1,2851 193,725 BARNES GROUP INC COMMON STOCK USD.0. 1,284 193,736 CNORLOWMON STOCK USD.0. 1,284 193,735 EVOQUA WATER TECHNOR STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 COMPORT SYSTEMS USA INC COMMON STOCK USD.0. 1,224 227,419 247,617	Description	Shares/Par	Market Value - Base
ALKERMES PLC COMMON STOCK USD.01 10,825 280,043 HELEN OF TROY LTD COMMON STOCK USD.1 733 163,745 LIVANOVA PLC COMMON STOCK GBP1.0 3,588 309,644 MANCHESTER UNITED PLC CLA COMMON STOCK USD.0005 7,512 120,793 TECHNIPFMC PLC COMMON STOCK USD.10 21,370 154,291 ONESPAWORLD HOLDINGS LTD COMMON STOCK USD.0001 19,769 195,318 BRUKER CORP COMMON STOCK USD.01 4,218 346,931 DECKERS OUTDOOR CORP COMMON STOCK USD.01 4,79 196,797 MANHATTAN ASSOCIATES INC COMMON STOCK USD.01 1,289 205,763 AMN HEALTHCARE SERVICES INC COMMON STOCK USD.01 2,753 276,842 AGREE REALTY CORP REIT USD.0001 3,238 243,336 ALBANY INTL CORP CL A COMMON STOCK USD.001 5,680 490,468 APPLE HOSPITALITY REIT INC REIT NPV 16,769 250,697 ARCOSA INC COMMON STOCK USD.001 3,238 273,481 ATRICURE INC COMMON STOCK USD.001 3,238 273,481 AXONICS INC COMMON STOCK USD.001 2,851 193,725 BARNES GROUP INC COMMON STOCK USD.001 2,851 193,725 BARNES GROUP INC COMMON STOCK USD.001 10,391 237,330 CHURCHILL DOWNS INC COMMON STOCK USD.001 3,369 251,833 EVARGEN TIS STEMS USA INC COMMON STOCK USD.001 4,213 277,637 EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001 4,213 277,637 EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001 9,947 394,001 FIRST MERCHANTS CORP COMMON STOCK USD.001 7,990 260,779 FEDERAL SIGNAL CORP COMMON STOCK USD.001 7,990 293,402 HALOZYME THERAPEUTICS INC COMMON STOCK USD.001 7,099 293,402 HALOZYME THERAPEUTICS INC COMMON STOCK USD.001 11,250 297,113 ICU MEDICAL INC COMMON STOCK USD.01 11,250 297,113 ICU MEDICAL INC COMMON STOCK USD.01 11,250 297,113	EVERTEC INC COMMON STOCK USD.01	7,086	309,658
HELEN OF TROY LTD COMMON STOCK USD.1	IMAX CORP COMMON STOCK	12,950	209,013
LIVANOVA PLC COMMON STOCK GBP1.0         3,588         309,644           MANCHESTER UNITED PLC CLA COMMON STOCK USD.0005         7,512         120,793           TECHNIPFMC PLC COMMON STOCK USD1.0         21,370         154,291           ONESPAWORLD HOLDINGS LTD COMMON STOCK USD.0001         19,769         195,318           BRUKER CORP COMMON STOCK USD.01         4,218         346,931           DECKERS OUTDOOR CORP COMMON STOCK USD.01         479         196,797           MANHATTAN ASSOCIATES INC COMMON STOCK USD.01         1,289         205,763           AMN HEALTHCARE SERVICES INC COMMON STOCK USD.01         2,753         276,842           AGREE REALTY CORP REIT USD.0001         3,238         243,336           ALBANY INTL CORP CL A COMMON STOCK USD.001         5,680         490,468           APPLE HOSPITALITY REIT INC REIT NPV         16,769         250,697           ARCOSA INC COMMON STOCK USD.001         3,238         273,481           AXONICS INC COMMON STOCK USD.001         3,238         273,481           AXONICS INC COMMON STOCK USD.001         8,875         449,696           CNO FINANCIAL GROUP INC COMMON STOCK USD.01         10,391         237,330           CHURCHILL DOWNS INC COMMON STOCK USD.01         3,369         251,833           EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.01	ALKERMES PLC COMMON STOCK USD.01	10,825	280,043
MANCHESTER UNITED PLC CL A COMMON STOCK USD.00         7,512         120,793           TECHNIPFMC PLC COMMON STOCK USD.0         21,370         154,291           ONESPAWORLD HOLDINGS LTD COMMON STOCK USD.0001         19,769         195,318           BRUKER CORP COMMON STOCK USD.01         4,218         346,931           DECKERS OUTDOOR CORP COMMON STOCK USD.01         4,79         196,797           MANHATTAN ASSOCIATES INC COMMON STOCK USD.01         1,289         205,763           AMN HEALTHCARE SERVICES INC COMMON STOCK USD.01         2,753         276,842           AGREE REALTY CORP REIT USD.0001         3,238         243,336           ALBANY INTL CORP CL A COMMON STOCK USD.001         5,680         490,468           APPLE HOSPITALITY REIT INC REIT NPV         16,769         250,697           ARCOSA INC COMMON STOCK USD.001         3,238         273,481           AXONICS INC COMMON STOCK USD.001         3,835         449,696           CNO FINANCIAL GROUP INC COMMON STOCK USD.001         8,875         449,696           CNO FINANCIAL GROUP INC COMMON STOCK USD.01         10,391         237,330           CHURCHILL DOWNS INC COMMON STOCK USD.01         3,369         251,833           EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.01         7,900         260,779           FEDERAL SIGNAL CORP COMMON STOC	HELEN OF TROY LTD COMMON STOCK USD.1	733	163,745
TECHNIPFMC PLC COMMON STOCK USD.00         21,370         154,291           ONESPAWORLD HOLDINGS LTD COMMON STOCK USD.0001         19,769         195,318           BRUKER CORP COMMON STOCK USD.01         4,218         346,931           DECKERS OUTDOOR CORP COMMON STOCK USD.01         479         196,797           MANHATTAN ASSOCIATES INC COMMON STOCK USD.01         1,289         205,763           AMN HEALTHCARE SERVICES INC COMMON STOCK USD.01         2,753         276,842           AGREE REALTY CORP REIT USD.0001         3,238         243,336           ALBANY INTL CORP CL A COMMON STOCK USD.001         5,680         490,468           APPLE HOSPITALITY REIT INC REIT NPV         16,769         250,697           ARCOSA INC COMMON STOCK USD.001         3,238         273,481           AXONICS INC COMMON STOCK USD.001         3,238         273,481           AXONICS INC COMMON STOCK USD.0001         2,851         193,725           BARNES GROUP INC COMMON STOCK USD.001         8,875         449,696           CNO FINANCIAL GROUP INC COMMON STOCK         10,391         237,330           CHURCHILL DOWNS INC COMMON STOCK         1,224         227,419           COMFORT SYSTEMS USA INC COMMON STOCK USD.01         3,369         251,833           EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001         7,9	LIVANOVA PLC COMMON STOCK GBP1.0	3,588	309,644
ONESPAWORLD HOLDINGS LTD COMMON STOCK USD.001         19,769         195,318           BRUKER CORP COMMON STOCK USD.01         4,218         346,931           DECKERS OUTDOOR CORP COMMON STOCK USD.01         479         196,797           MANHATTAN ASSOCIATES INC COMMON STOCK USD.01         1,289         205,763           AMN HEALTHCARE SERVICES INC COMMON STOCK USD.001         2,753         276,842           AGREE REALTY CORP REIT USD.0001         3,238         243,336           ALBANY INTL CORP CL A COMMON STOCK USD.001         5,680         490,468           APPLE HOSPITALITY REIT INC REIT NPV         16,769         250,697           ARCOSA INC COMMON STOCK USD.001         3,238         273,481           AXONICS INC COMMON STOCK USD.001         3,238         273,481           AXONICS INC COMMON STOCK USD.001         2,851         193,725           BARNES GROUP INC COMMON STOCK USD.001         8,875         449,696           CNO FINANCIAL GROUP INC COMMON STOCK USD.01         10,391         237,330           CHURCHILL DOWNS INC COMMON STOCK         1,224         227,419           COMFORT SYSTEMS USA INC COMMON STOCK USD.01         3,369         251,833           EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.00         7,900         260,779           FEDERAL SIGNAL CORP COMMON STOCK USD.00	MANCHESTER UNITED PLC CL A COMMON STOCK USD.0005	7,512	120,793
BRUKER CORP COMMON STOCK USD.01         4,218         346,931           DECKERS OUTDOOR CORP COMMON STOCK USD.01         479         196,797           MANHATTAN ASSOCIATES INC COMMON STOCK USD.01         1,289         205,763           AMN HEALTHCARE SERVICES INC COMMON STOCK USD.01         2,753         276,842           AGREE REALTY CORP REIT USD.0001         3,238         243,336           ALBANY INTL CORP CL A COMMON STOCK USD.001         5,680         490,468           APPLE HOSPITALITY REIT INC REIT NPV         16,769         250,697           ARCOSA INC COMMON STOCK USD.001         3,238         273,481           AXONICS INC COMMON STOCK USD.001         3,238         273,481           AXONICS INC COMMON STOCK USD.0001         2,851         193,725           BARNES GROUP INC COMMON STOCK USD.001         8,875         449,696           CNO FINANCIAL GROUP INC COMMON STOCK USD.01         10,391         237,330           CHURCHILL DOWNS INC COMMON STOCK USD.01         3,369         251,833           EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001         4,213         277,637           EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.001         7,900         260,779           FEDERAL SIGNAL CORP COMMON STOCK USD.00         9,947         394,001           FIRST MERCHANTS CORP COMMON STOCK USD.001 <td>TECHNIPFMC PLC COMMON STOCK USD1.0</td> <td>21,370</td> <td>154,291</td>	TECHNIPFMC PLC COMMON STOCK USD1.0	21,370	154,291
DECKERS OUTDOOR CORP COMMON STOCK USD.01         479         196,797           MANHATTAN ASSOCIATES INC COMMON STOCK USD.01         1,289         205,763           AMN HEALTHCARE SERVICES INC COMMON STOCK USD.01         2,753         276,842           AGREE REALTY CORP REIT USD.0001         3,238         243,336           ALBANY INTL CORP CL A COMMON STOCK USD.001         5,680         490,468           APPLE HOSPITALITY REIT INC REIT NPV         16,769         250,697           ARCOSA INC COMMON STOCK USD.01         5,928         324,617           ATRICURE INC COMMON STOCK USD.001         3,238         273,481           AXONICS INC COMMON STOCK USD.001         2,851         193,725           BARNES GROUP INC COMMON STOCK USD.01         8,875         449,696           CNO FINANCIAL GROUP INC COMMON STOCK USD.01         10,391         237,330           CHURCHILL DOWNS INC COMMON STOCK USD.01         3,369         251,833           EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.01         4,213         277,637           EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.00         7,900         260,779           FEDERAL SIGNAL CORP COMMON STOCK USD.00         9,947         394,001           FIRST MERCHANTS CORP COMMON STOCK USD.00         6,267         255,255           FORMFACTOR INC COMMON STOCK USD.00	ONESPAWORLD HOLDINGS LTD COMMON STOCK USD.0001	19,769	195,318
MANHATTAN ASSOCIATES INC COMMON STOCK USD.01         1,289         205,763           AMN HEALTHCARE SERVICES INC COMMON STOCK USD.01         2,753         276,842           AGREE REALTY CORP REIT USD.0001         3,238         243,336           ALBANY INTL CORP CL A COMMON STOCK USD.001         5,680         490,468           APPLE HOSPITALITY REIT INC REIT NPV         16,769         250,697           ARCOSA INC COMMON STOCK USD.001         5,928         324,617           ATRICURE INC COMMON STOCK USD.001         3,238         273,481           AXONICS INC COMMON STOCK USD.0001         2,851         193,725           BARNES GROUP INC COMMON STOCK USD.01         8,875         449,696           CNO FINANCIAL GROUP INC COMMON STOCK USD.01         10,391         237,330           CHURCHILL DOWNS INC COMMON STOCK USD.01         3,369         251,833           EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.01         4,213         277,637           EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.01         7,900         260,779           FEDERAL SIGNAL CORP COMMON STOCK USD.00         9,947         394,001           FIRST MERCHANTS CORP COMMON STOCK USD.00         6,267         255,255           FORMFACTOR INC COMMON STOCK USD.001         6,986         260,298           HALOZYME THERAPEUTICS INC COMMON STOCK U	BRUKER CORP COMMON STOCK USD.01	4,218	346,931
AMN HEALTHCARE SERVICES INC COMMON STOCK USD.01       2,753       276,842         AGREE REALTY CORP REIT USD.0001       3,238       243,336         ALBANY INTL CORP CL A COMMON STOCK USD.001       5,680       490,468         APPLE HOSPITALITY REIT INC REIT NPV       16,769       250,697         ARCOSA INC COMMON STOCK USD.01       5,928       324,617         ATRICURE INC COMMON STOCK USD.001       3,238       273,481         AXONICS INC COMMON STOCK USD.0001       2,851       193,725         BARNES GROUP INC COMMON STOCK USD.01       8,875       449,696         CNO FINANCIAL GROUP INC COMMON STOCK USD.01       10,391       237,330         CHURCHILL DOWNS INC COMMON STOCK       1,224       227,419         COMFORT SYSTEMS USA INC COMMON STOCK USD.01       3,369       251,833         EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001       4,213       277,637         EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.001       7,900       260,779         FEDERAL SIGNAL CORP COMMON STOCK USD.00       9,947       394,001         FIRST MERCHANTS CORP COMMON STOCK USD.00       6,267       255,255         FORMFACTOR INC COMMON STOCK USD.001       6,986       260,298         HALOZYME THERAPEUTICS INC COMMON STOCK USD.001       7,099       293,402         HIGHWOODS	DECKERS OUTDOOR CORP COMMON STOCK USD.01	479	196,797
AGREE REALTY CORP REIT USD.0001 3,238 243,336 ALBANY INTL CORP CL A COMMON STOCK USD.001 5,680 490,468 APPLE HOSPITALITY REIT INC REIT NPV 16,769 250,697 ARCOSA INC COMMON STOCK USD.01 5,928 324,617 ATRICURE INC COMMON STOCK USD.001 3,238 273,481 AXONICS INC COMMON STOCK USD.0001 2,851 193,725 BARNES GROUP INC COMMON STOCK USD.001 8,875 449,696 CNO FINANCIAL GROUP INC COMMON STOCK USD.01 10,391 237,330 CHURCHILL DOWNS INC COMMON STOCK USD.01 10,391 237,330 CHURCHILL DOWNS INC COMMON STOCK USD.01 3,369 251,833 EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.01 4,213 277,637 EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.001 7,900 260,779 FEDERAL SIGNAL CORP COMMON STOCK USD.01 7,900 260,779 FEDERAL SIGNAL CORP COMMON STOCK USD.01 9,947 394,001 FIRST MERCHANTS CORP COMMON STOCK USD.001 6,986 260,298 HALOZYME THERAPEUTICS INC COMMON STOCK USD.001 7,099 293,402 HIGHWOODS PROPERTIES INC REIT USD.01 4,430 211,267 HUNTSMAN CORP COMMON STOCK USD.01 11,250 297,113 ICU MEDICAL INC COMMON STOCK USD.01 1,235 251,063	MANHATTAN ASSOCIATES INC COMMON STOCK USD.01	1,289	205,763
ALBANY INTL CORP CL A COMMON STOCK USD.001 5,680 490,468 APPLE HOSPITALITY REIT INC REIT NPV 16,769 250,697 ARCOSA INC COMMON STOCK USD.01 5,928 324,617 ATRICURE INC COMMON STOCK USD.001 3,238 273,481 AXONICS INC COMMON STOCK USD.0001 2,851 193,725 BARNES GROUP INC COMMON STOCK USD.001 8,875 449,696 CNO FINANCIAL GROUP INC COMMON STOCK USD.01 10,391 237,330 CHURCHILL DOWNS INC COMMON STOCK USD.01 10,391 227,419 COMFORT SYSTEMS USA INC COMMON STOCK USD.01 3,369 251,833 EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001 4,213 277,637 EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.001 7,900 260,779 FEDERAL SIGNAL CORP COMMON STOCK USD.00 9,947 394,001 FIRST MERCHANTS CORP COMMON STOCK USD.001 6,986 260,298 HALOZYME THERAPEUTICS INC COMMON STOCK USD.001 7,099 293,402 HIGHWOODS PROPERTIES INC REIT USD.01 4,430 211,267 HUNTSMAN CORP COMMON STOCK USD.01 1,250 297,113 ICU MEDICAL INC COMMON STOCK USD.01 1,235 251,063	AMN HEALTHCARE SERVICES INC COMMON STOCK USD.01	2,753	276,842
APPLE HOSPITALITY REIT INC REIT NPV ARCOSA INC COMMON STOCK USD.01 5,928 324,617 ATRICURE INC COMMON STOCK USD.001 3,238 273,481 AXONICS INC COMMON STOCK USD.0001 2,851 BARNES GROUP INC COMMON STOCK USD.001 8,875 CNO FINANCIAL GROUP INC COMMON STOCK USD.01 10,391 237,330 CHURCHILL DOWNS INC COMMON STOCK USD.01 10,391 237,330 CHURCHILL DOWNS INC COMMON STOCK USD.01 3,369 251,833 EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001 4,213 EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.001 FEDERAL SIGNAL CORP COMMON STOCK USD.00 FIRST MERCHANTS CORP COMMON STOCK USD.00 FIRST MERCHANTS CORP COMMON STOCK 6,267 FORMFACTOR INC COMMON STOCK USD.001 FIRST MERCHANTS CORP COMMON STOCK USD.001 FIGHWOODS PROPERTIES INC REIT USD.01 HIGHWOODS PROPERTIES INC REIT USD.01 HUNTSMAN CORP COMMON STOCK USD.01 11,250 11,267	AGREE REALTY CORP REIT USD.0001	3,238	243,336
ARCOSA INC COMMON STOCK USD.01 5,928 324,617 ATRICURE INC COMMON STOCK USD.001 3,238 273,481 AXONICS INC COMMON STOCK USD.0001 2,851 193,725 BARNES GROUP INC COMMON STOCK USD.01 8,875 449,696 CNO FINANCIAL GROUP INC COMMON STOCK USD.01 10,391 237,330 CHURCHILL DOWNS INC COMMON STOCK USD.01 10,391 227,419 COMFORT SYSTEMS USA INC COMMON STOCK USD.01 3,369 251,833 EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001 4,213 277,637 EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.001 7,900 260,779 FEDERAL SIGNAL CORP COMMON STOCK USD.00 9,947 394,001 FIRST MERCHANTS CORP COMMON STOCK USD.00 9,947 394,001 FIRST MERCHANTS CORP COMMON STOCK USD.001 6,986 260,298 HALOZYME THERAPEUTICS INC COMMON STOCK USD.001 7,099 293,402 HIGHWOODS PROPERTIES INC REIT USD.01 4,430 211,267 HUNTSMAN CORP COMMON STOCK USD.01 11,250 297,113 ICU MEDICAL INC COMMON STOCK USD.01 1,235 251,063	ALBANY INTL CORP CL A COMMON STOCK USD.001	5,680	490,468
ATRICURE INC COMMON STOCK USD.001 3,238 273,481  AXONICS INC COMMON STOCK USD.0001 2,851 193,725  BARNES GROUP INC COMMON STOCK USD.01 8,875 449,696  CNO FINANCIAL GROUP INC COMMON STOCK USD.01 10,391 237,330  CHURCHILL DOWNS INC COMMON STOCK USD.01 1,224 227,419  COMFORT SYSTEMS USA INC COMMON STOCK USD.01 3,369 251,833  EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001 4,213 277,637  EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.001 7,900 260,779  FEDERAL SIGNAL CORP COMMON STOCK USD.01 7,900 260,779  FIRST MERCHANTS CORP COMMON STOCK USD.01 6,986 255,255  FORMFACTOR INC COMMON STOCK USD.001 7,099 293,402  HIGHWOODS PROPERTIES INC REIT USD.01 4,430 211,267  HUNTSMAN CORP COMMON STOCK USD.01 1,250 297,113  ICU MEDICAL INC COMMON STOCK USD.01 1,235 251,063	APPLE HOSPITALITY REIT INC REIT NPV	16,769	250,697
AXONICS INC COMMON STOCK USD.0001 2,851 193,725 BARNES GROUP INC COMMON STOCK USD.01 8,875 449,696 CNO FINANCIAL GROUP INC COMMON STOCK USD.01 10,391 237,330 CHURCHILL DOWNS INC COMMON STOCK USD.01 1,224 227,419 COMFORT SYSTEMS USA INC COMMON STOCK USD.01 3,369 251,833 EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001 4,213 277,637 EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.001 7,900 260,779 FEDERAL SIGNAL CORP COMMON STOCK USD.01 9,947 394,001 FIRST MERCHANTS CORP COMMON STOCK USD.001 6,986 260,298 HALOZYME THERAPEUTICS INC COMMON STOCK USD.001 7,099 293,402 HIGHWOODS PROPERTIES INC REIT USD.01 4,430 211,267 HUNTSMAN CORP COMMON STOCK USD.01 1,250 297,113 ICU MEDICAL INC COMMON STOCK USD.1 1,235 251,063	ARCOSA INC COMMON STOCK USD.01	5,928	324,617
BARNES GROUP INC COMMON STOCK USD.01       8,875       449,696         CNO FINANCIAL GROUP INC COMMON STOCK USD.01       10,391       237,330         CHURCHILL DOWNS INC COMMON STOCK       1,224       227,419         COMFORT SYSTEMS USA INC COMMON STOCK USD.01       3,369       251,833         EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001       4,213       277,637         EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.001       7,900       260,779         FEDERAL SIGNAL CORP COMMON STOCK USD1.0       9,947       394,001         FIRST MERCHANTS CORP COMMON STOCK       6,267       255,255         FORMFACTOR INC COMMON STOCK USD.001       6,986       260,298         HALOZYME THERAPEUTICS INC COMMON STOCK USD.001       7,099       293,402         HIGHWOODS PROPERTIES INC REIT USD.01       4,430       211,267         HUNTSMAN CORP COMMON STOCK USD.01       11,250       297,113         ICU MEDICAL INC COMMON STOCK USD.1       1,235       251,063	ATRICURE INC COMMON STOCK USD.001	3,238	273,481
CNO FINANCIAL GROUP INC COMMON STOCK USD.01       10,391       237,330         CHURCHILL DOWNS INC COMMON STOCK       1,224       227,419         COMFORT SYSTEMS USA INC COMMON STOCK USD.01       3,369       251,833         EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001       4,213       277,637         EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.01       7,900       260,779         FEDERAL SIGNAL CORP COMMON STOCK USD1.0       9,947       394,001         FIRST MERCHANTS CORP COMMON STOCK       6,267       255,255         FORMFACTOR INC COMMON STOCK USD.001       6,986       260,298         HALOZYME THERAPEUTICS INC COMMON STOCK USD.001       7,099       293,402         HIGHWOODS PROPERTIES INC REIT USD.01       4,430       211,267         HUNTSMAN CORP COMMON STOCK USD.01       11,250       297,113         ICU MEDICAL INC COMMON STOCK USD.1       1,235       251,063	AXONICS INC COMMON STOCK USD.0001	2,851	193,725
CHURCHILL DOWNS INC COMMON STOCK  COMFORT SYSTEMS USA INC COMMON STOCK USD.01  EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001  EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.001  FEDERAL SIGNAL CORP COMMON STOCK USD1.0  FIRST MERCHANTS CORP COMMON STOCK  FORMFACTOR INC COMMON STOCK  HALOZYME THERAPEUTICS INC COMMON STOCK USD.001  HIGHWOODS PROPERTIES INC REIT USD.01  HUNTSMAN CORP COMMON STOCK USD.01  IL 1,250  1,235  227,419  227,419  227,419  227,419  227,419  251,833  277,637  260,779  260,779  260,779  260,779  260,779  27,255  28,255  28,265  FORMFACTOR INC COMMON STOCK USD.001  7,099  293,402  HIGHWOODS PROPERTIES INC REIT USD.01  4,430  211,267  HUNTSMAN CORP COMMON STOCK USD.01  11,250  297,113  ICU MEDICAL INC COMMON STOCK USD.1	BARNES GROUP INC COMMON STOCK USD.01	8,875	449,696
COMFORT SYSTEMS USA INC COMMON STOCK USD.01       3,369       251,833         EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001       4,213       277,637         EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.01       7,900       260,779         FEDERAL SIGNAL CORP COMMON STOCK USD1.0       9,947       394,001         FIRST MERCHANTS CORP COMMON STOCK       6,267       255,255         FORMFACTOR INC COMMON STOCK USD.001       6,986       260,298         HALOZYME THERAPEUTICS INC COMMON STOCK USD.001       7,099       293,402         HIGHWOODS PROPERTIES INC REIT USD.01       4,430       211,267         HUNTSMAN CORP COMMON STOCK USD.01       11,250       297,113         ICU MEDICAL INC COMMON STOCK USD.1       1,235       251,063	CNO FINANCIAL GROUP INC COMMON STOCK USD.01	10,391	237,330
EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001       4,213       277,637         EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.01       7,900       260,779         FEDERAL SIGNAL CORP COMMON STOCK USD1.0       9,947       394,001         FIRST MERCHANTS CORP COMMON STOCK       6,267       255,255         FORMFACTOR INC COMMON STOCK USD.001       6,986       260,298         HALOZYME THERAPEUTICS INC COMMON STOCK USD.001       7,099       293,402         HIGHWOODS PROPERTIES INC REIT USD.01       4,430       211,267         HUNTSMAN CORP COMMON STOCK USD.01       11,250       297,113         ICU MEDICAL INC COMMON STOCK USD.1       1,235       251,063	CHURCHILL DOWNS INC COMMON STOCK	1,224	227,419
EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.01       7,900       260,779         FEDERAL SIGNAL CORP COMMON STOCK USD1.0       9,947       394,001         FIRST MERCHANTS CORP COMMON STOCK       6,267       255,255         FORMFACTOR INC COMMON STOCK USD.001       6,986       260,298         HALOZYME THERAPEUTICS INC COMMON STOCK USD.001       7,099       293,402         HIGHWOODS PROPERTIES INC REIT USD.01       4,430       211,267         HUNTSMAN CORP COMMON STOCK USD.01       11,250       297,113         ICU MEDICAL INC COMMON STOCK USD.1       1,235       251,063	COMFORT SYSTEMS USA INC COMMON STOCK USD.01	3,369	251,833
FEDERAL SIGNAL CORP COMMON STOCK USD1.0       9,947       394,001         FIRST MERCHANTS CORP COMMON STOCK       6,267       255,255         FORMFACTOR INC COMMON STOCK USD.001       6,986       260,298         HALOZYME THERAPEUTICS INC COMMON STOCK USD.001       7,099       293,402         HIGHWOODS PROPERTIES INC REIT USD.01       4,430       211,267         HUNTSMAN CORP COMMON STOCK USD.01       11,250       297,113         ICU MEDICAL INC COMMON STOCK USD.1       1,235       251,063	EMERGENT BIOSOLUTIONS INC COMMON STOCK USD.001	4,213	277,637
FIRST MERCHANTS CORP COMMON STOCK         6,267         255,255           FORMFACTOR INC COMMON STOCK USD.001         6,986         260,298           HALOZYME THERAPEUTICS INC COMMON STOCK USD.001         7,099         293,402           HIGHWOODS PROPERTIES INC REIT USD.01         4,430         211,267           HUNTSMAN CORP COMMON STOCK USD.01         11,250         297,113           ICU MEDICAL INC COMMON STOCK USD.1         1,235         251,063	EVOQUA WATER TECHNOLOGIES CO COMMON STOCK USD.01	7,900	260,779
FORMFACTOR INC COMMON STOCK USD.001         6,986         260,298           HALOZYME THERAPEUTICS INC COMMON STOCK USD.001         7,099         293,402           HIGHWOODS PROPERTIES INC REIT USD.01         4,430         211,267           HUNTSMAN CORP COMMON STOCK USD.01         11,250         297,113           ICU MEDICAL INC COMMON STOCK USD.1         1,235         251,063	FEDERAL SIGNAL CORP COMMON STOCK USD1.0	9,947	394,001
HALOZYME THERAPEUTICS INC COMMON STOCK USD.001 7,099 293,402 HIGHWOODS PROPERTIES INC REIT USD.01 4,430 211,267 HUNTSMAN CORP COMMON STOCK USD.01 11,250 297,113 ICU MEDICAL INC COMMON STOCK USD.1 1,235 251,063	FIRST MERCHANTS CORP COMMON STOCK	6,267	255,255
HIGHWOODS PROPERTIES INC REIT USD.014,430211,267HUNTSMAN CORP COMMON STOCK USD.0111,250297,113ICU MEDICAL INC COMMON STOCK USD.11,235251,063	FORMFACTOR INC COMMON STOCK USD.001	6,986	260,298
HUNTSMAN CORP COMMON STOCK USD.0111,250297,113ICU MEDICAL INC COMMON STOCK USD.11,235251,063	HALOZYME THERAPEUTICS INC COMMON STOCK USD.001	7,099	293,402
ICU MEDICAL INC COMMON STOCK USD.1 1,235 251,063	HIGHWOODS PROPERTIES INC REIT USD.01	4,430	211,267
	HUNTSMAN CORP COMMON STOCK USD.01	11,250	297,113
INNOSPEC INC COMMON STOCK USD.01 3.375 298.519	ICU MEDICAL INC COMMON STOCK USD.1	1,235	251,063
	INNOSPEC INC COMMON STOCK USD.01	3,375	298,519
INSTALLED BUILDING PRODUCTS COMMON STOCK USD.01 817 98,040	INSTALLED BUILDING PRODUCTS COMMON STOCK USD.01	817	98,040
INTER PARFUMS INC COMMON STOCK USD.001 4,048 311,170	INTER PARFUMS INC COMMON STOCK USD.001	4,048	311,170
JOHN BEAN TECHNOLOGIES CORP COMMON STOCK USD.01 2,784 408,079	JOHN BEAN TECHNOLOGIES CORP COMMON STOCK USD.01	2,784	408,079
J2 GLOBAL INC COMMON STOCK USD.01 1,790 252,873	J2 GLOBAL INC COMMON STOCK USD.01	1,790	252,873
KADANT INC COMMON STOCK USD.01 1,502 270,555	KADANT INC COMMON STOCK USD.01	1,502	270,555
LANCASTER COLONY CORP COMMON STOCK 944 186,789	LANCASTER COLONY CORP COMMON STOCK	944	186,789
LATTICE SEMICONDUCTOR CORP COMMON STOCK USD.01 4,984 282,842	LATTICE SEMICONDUCTOR CORP COMMON STOCK USD.01	4,984	282,842
LITTELFUSE INC COMMON STOCK USD.01 768 204,280	LITTELFUSE INC COMMON STOCK USD.01	768	204,280

LIVEPERSON INC COMMON STOCK USD.001	1,983	126,297
MARRIOTT VACATIONS WORLD COMMON STOCK USD.01	1,423	209,708
MYRIAD GENETICS INC COMMON STOCK USD.01	10,851	343,217
NCR CORPORATION COMMON STOCK USD.01	7,139	316,972
NUVASIVE INC COMMON STOCK USD.001	3,424	218,965
OMNICELL INC COMMON STOCK USD.001	2,081	304,867
ONTO INNOVATION INC COMMON STOCK	3,812	267,145
OVERSTOCK.COM INC COMMON STOCK USD.0001	4,177	290,886
PACIFIC PREMIER BANCORP INC COMMON STOCK USD.01	6,140	233,197
POTLATCHDELTIC CORP REIT USD1.0	4,067	211,240
PROG HOLDINGS INC COMMON STOCK USD.5	5,300	231,981
R1 RCM INC COMMON STOCK USD.01	18,316	392,146
RADIAN GROUP INC COMMON STOCK USD.001	15,940	359,925
SPX CORP COMMON STOCK USD.01	7,408	493,817
SPS COMMERCE INC COMMON STOCK USD.001	2,222	242,087
SUMMIT MATERIALS INC CL A COMMON STOCK USD.01	9,215	309,624
SYNAPTICS INC COMMON STOCK USD.001	1,685	255,985
TECHTARGET COMMON STOCK USD.001	2,488	181,823
TENABLE HOLDINGS INC COMMON STOCK USD.01	7,526	322,113
TERRENO REALTY CORP REIT USD.01	3,654	249,787
TEXAS ROADHOUSE INC COMMON STOCK USD.001	1,622	149,500
VARONIS SYSTEMS INC COMMON STOCK USD.001	1,973	120,748
VERACYTE INC COMMON STOCK USD.001	7,907	352,336
VIAVI SOLUTIONS INC COMMON STOCK USD.001	9,815	163,812
WOLVERINE WORLD WIDE INC COMMON STOCK USD1.0	7,046	236,323
AGILYSYS INC COMMON STOCK USD.3	4,627	257,076
ALLIED MOTION TECHNOLOGIES COMMON STOCK	4,875	160,436
AMPHASTAR PHARMACEUTICALS IN COMMON STOCK USD.0001	5,186	108,647
AVANOS MEDICAL INC COMMON STOCK USD.01	5,596	212,312
BANNER CORPORATION COMMON STOCK USD.01	5,670	300,737
CRA INTERNATIONAL INC COMMON STOCK	1,185	101,590
CAMPING WORLD HOLDINGS INC A COMMON STOCK USD.01	7,468	293,940
COHERUS BIOSCIENCES INC COMMON STOCK USD.0001	17,135	223,612
CONTAINER STORE GROUP INC/TH COMMON STOCK USD.01	16,423	172,770
COWEN INC A COMMON STOCK USD.01	, 7,125	284,858
DUCOMMUN INC COMMON STOCK USD.01	6,754	364,378
ELF BEAUTY INC COMMON STOCK USD.01	9,365	258,568
FARO TECHNOLOGIES INC COMMON STOCK USD.001	3,673	267,725
FIRST INTERSTATE BANCSYS A COMMON STOCK	5,880	246,490
GREIF INC CL A COMMON STOCK	3,378	204,774
HELIX ENERGY SOLUTIONS GROUP COMMON STOCK	48,210	200,072
KAMAN CORP COMMON STOCK USD1.0	4,950	219,533
LA Z BOY INC COMMON STOCK USD1.0	4,030	135,327
LIBERTY MEDIA CORP BRAVES C TRACKING STK	4,392	116,168
MONARCH CASINO + RESORT INC COMMON STOCK USD.01	2,211	141,172
PJT PARTNERS INC A COMMON STOCK	4,069	318,074
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	Cisco Systems Founda	ation	
PETIQ INC COMMON STOCK USD.00	1	4,946	174,891
QCR HOLDINGS INC COMMON STO	CK USD1.0	1,447	71,033
RUTH S HOSPITALITY GROUP INC CO	MMON STOCK USD.01	9,889	197,483
JOHN B. SANFILIPPO + SON INC CON	MON STOCK USD.01	1,237	114,249
SHOE CARNIVAL INC COMMON STO	CK USD.01	3,750	126,375
SHYFT GROUP INC/THE COMMON S	TOCK USD.01	11,194	441,491
STANDARD MOTOR PRODS COMMO	N STOCK USD2.0	1,971	82,309
STONEX GROUP INC COMMON STO	CK USD.01	1,882	121,445
TIMKENSTEEL CORP COMMON STO	CK	8,745	116,571
TIVITY HEALTH INC COMMON STOC	K USD.001	12,161	304,998
TRICO BANCSHARES COMMON STO	CK	6,889	271,633
TRISTATE CAPITAL HLDGS INC COMI	MON STOCK	11,762	238,886
UNIVERSAL ELECTRONICS INC COMP	MON STOCK USD.01	5,216	243,796
US ECOLOGY INC COMMON STOCK	USD.01	2,981	104,335
ZUMIEZ INC COMMON STOCK		4,741	206,945

24,514,601

Statement 18 Form 990-PF, Part II, Line 10b Investments - Corporate Stock Lazard Asset Management

Description	Shares/Par	Market Value - Base
BRP INC/CA SUB VOTING COMMON STOCK	1,127	94,369
PRUDENTIAL PLC COMMON STOCK GBP.05	8,423	158,859
CAE INC COMMON STOCK	4,499	137,203
COGECO COMMUNICATIONS INC COMMON STOCK	1,172	110,905
BARCLAYS PLC COMMON STOCK GBP.25	64,731	157,048
ADIDAS AG COMMON STOCK	369	133,937
CAPGEMINI SE COMMON STOCK EUR8.0	1,095	236,643
CARLSBERG AS B COMMON STOCK DKK20.	1,224	226,248
CONTINENTAL AG COMMON STOCK	1,384	188,075
PERNOD RICARD SA COMMON STOCK EUR1.55	911	201,037
TELENOR ASA COMMON STOCK NOK6.	9,808	170,297
MERCK KGAA COMMON STOCK	1,075	220,083
VIVENDI COMMON STOCK EUR5.5	9,652	326,192
LAZARD EMERGING MARKETS EQUITY LAZARD EMERG MKT EQY INST	34,433	659,400
SAMPO OYJ A SHS COMMON STOCK	1,975	95,130
VOLKSWAGEN AG PREF PREFERENCE	1,200	292,418
WOLTERS KLUWER COMMON STOCK EUR.12	1,814	206,672
SANOFI COMMON STOCK EUR2.0	3,646	375,619
BANCO SANTANDER SA COMMON STOCK EUR.5	54,189	198,394
INFINEON TECHNOLOGIES AG COMMON STOCK	4,030	153,566
ASICS CORP COMMON STOCK	4,300	94,345
BANK LEUMI LE ISRAEL COMMON STOCK ILS.1	22,569	173,323
DBS GROUP HOLDINGS LTD COMMON STOCK	7,390	165,963
DAIKIN INDUSTRIES LTD COMMON STOCK	900	185,863
DAIWA HOUSE INDUSTRY CO LTD COMMON STOCK	6,569	200,212
DOWA HOLDINGS CO LTD COMMON STOCK	2,400	92,610
FUJITSU LTD COMMON STOCK	1,117	188,949
HITACHI LTD COMMON STOCK	5,600	319,315
MAKITA CORP COMMON STOCK	4,800	247,544
SUMITOMO MITSUI FINANCIAL GR COMMON STOCK	4,700	158,237
YAMAHA CORP COMMON STOCK	2,900	159,335
RYOHIN KEIKAKU CO LTD COMMON STOCK	6,900	139,509
SHIMANO INC COMMON STOCK	700	178,269
SUZUKI MOTOR CORP COMMON STOCK	3,700	149,349
NOVARTIS AG REG COMMON STOCK CHF.5	2,639	244,245
ABB LTD REG COMMON STOCK CHF.12	8,003	292,551
EQUINOR ASA COMMON STOCK NOK2.5	7,809	152,417
ENEL SPA COMMON STOCK EUR1.	29,483	271,996
RYANAIR HOLDINGS PLC SP ADR ADR	1,747	190,493
SUNCOR ENERGY INC COMMON STOCK	8,590	168,999

TMX GROUP LTD COMMON STOCK	1,636	179,556
INDUSTRIA DE DISENO TEXTIL COMMON STOCK EUR.03	6,019	204,056
JDE PEET S NV COMMON STOCK	2,176	73,229
MTU AERO ENGINES AG COMMON STOCK	1,061	265,592
ENGIE COMMON STOCK EUR1.0	23,126	308,561
ALSTOM COMMON STOCK EUR7.0	2,582	107,038
KONINKLIJKE DSM NV COMMON STOCK EUR1.5	1,181	238,003
UNILEVER PLC COMMON STOCK GBP.0311	3,875	223,640
GALP ENERGIA SGPS SA COMMON STOCK EUR1.	11,461	112,655
SANDVIK AB COMMON STOCK SEK1.2	8,641	225,262
ANGLO AMERICAN PLC COMMON STOCK USD.54945	4,834	214,432
3I GROUP PLC COMMON STOCK GBP.738636	9,584	170,495
AIR LIQUIDE SA COMMON STOCK EUR5.5	1,402	243,688
MATSUMOTOKIYOSHI HOLDINGS CO COMMON STOCK	3,900	172,346
RELX PLC COMMON STOCK GBP.144397	14,554	427,771
NEXON CO LTD COMMON STOCK	5,619	115,094
VONOVIA SE COMMON STOCK	2,081	138,632
PROSIEBENSAT.1 MEDIA SE COMMON STOCK	7,963	151,505
ESR CAYMAN LTD COMMON STOCK USD.001	34,800	122,251
AKZO NOBEL N.V. COMMON STOCK EUR.5	1,891	233,428
FERGUSON PLC COMMON STOCK GBP.1	1,124	157,682
TESCO PLC COMMON STOCK GBP.0633333	62,677	203,043
VESTAS WIND SYSTEMS A/S COMMON STOCK DKK.2	8,120	299,278
NORDEA BANK ABP COMMON STOCK EUR1.0	15,884	186,271
AON PLC CLASS A COMMON STOCK	1,100	286,033
MEDTRONIC PLC COMMON STOCK USD.1	3,025	397,213
		13,572,373

Part	Legal name	Tax ID Address	City	State	e Zip	Country Fdi	Status Grant Amount	Program/Proposal Title
Author   Code   Control Lish   Inc.   1981-1991-1995   Engine Wp 256   See Process   Code   1981-2991   See Process   Code			0.03		р	country r a		
Cocourned Lay   1000-2779   275 Marcines Sever Flow of Sever Sev	Akvo Foundation USA	273076296 1168 Arch Street	Berkeley	CA	94708	US PC	\$150,000.00	of COVID-19
Command   1.5   Command   1.	Anudip Foundation	300481520 14435C Big Basin Way 256	Saratoga	CA	95070-6008	US PC	\$125,000.00	Vispala: Scaling 3D-printed prosthetics initiative
Part Normany Polity Polity (1946)   1941   1945   1941   1945   1941   1945   1941   1945   1941   1945   1941   1945   1941   1945   1941   1945   1941   1945   1945   1941   1945	Code for America Labs, Inc.	271067272 972 Mission Street Floor 5	San Francisco	CA	94103-2994	US PC	\$125,000.00	Integrated Benefits Initiative: Online WIC Enrollment Application
Content   Cont	CommonLit, Inc	464255260 660 Pennsylvania Avenue SE, Ste 302	Washtington	DC	20003-4346	US PC	\$200,000.00	CommonLit Accessibility and Interoperability Project 2021
ILNS   100	Far Away Projects, DBA Project Vesta	821917723 463 BroadWay	San Francisco	CA	94117	US PC	\$250,000.00	Project Vesta Coastal Carbon Capture
Contents	Greening Youth Foundation	261211569 50 Hurt Plaza SE Suite 980	Atlanta	GA	30303-2939	US PC	\$75,000.00	Planning Grant: Expand k-8 Green Box Program
	HIAS Inc	135633307 1300 Spring Street Ste 500	Silver Spring	MD	20910-3634	US PC	\$150,000.00	CMS (Case Management System)
Key Microfiland   1964-86 of Microsoff enter Flort of Loring Closels   1964-86 of Microsoff enter Flort of Loring Models   1964-86 of Microsoff enter Flort								Advancing the Humanitarian Information Dashboard for Partnership and
New Technolon	Internews Network	943027961 PO Box 4448	Arcata	CA	95518-4448	US PC	\$125,000.00	) Scale
Now Teacher Center   Now Tea	King Baudouin Foundation United States	582277856 10 Rockefeller Place 16TH Floor	New York	NY	10020-1903	US PC	\$150,000.00	The Week
None   Carbon   1950   1957   220   1818-58   1857   220   1818-58   1818   220   1818   18	Kiva Microfunds	710992446 986 Mission Street, Floor 4	San Francisco	CA	94103	US PC	\$250,000.00	Kiva U.S Accelerating Minority-Led Small Business Access to Finance
New Teacher Center   Support   Electronic   Sunta Cruz   Ca   9500   US   PC   \$350,000   Climate Pech for the NEST Anazona Incidence   New York   New Y	Living Goods	205010527 220 Halleck Street, Suite 200, The Presidio	San Francisco	CA				
Second   S								
Nonemin   International   Substainability Team Inte. (NEST)   Substainability Team Intel. (NEST)	New Teacher Center	262427526 1205 Pacific Ave, Suite 301	Santa Cruz	CA	95060	US PC	\$250,000.00	Expand Responsive Relationships program via Direct-to-Teacher prototype
Propertically International   16/09/12/15   16/12	Nonprofit Enterprise and Self-Sustainability Team Inc. (NESsT)	522018791 5917 Jordan Avenue	El Cerrito	CA	94530	US PC		
Roading Martin Nation   Lid   Salas Water Nation   Lid   Salas Water Nation   Lid   Salas Water Nation   Salas W								From Exclusion to Inclusion: Creating Digital PathWays for Women's
Roading Martin Nation   Lid   Salas Water Nation   Lid   Salas Water Nation   Lid   Salas Water Nation   Salas W	Opportunity International	540907624 550 W Van Buren, Suite 200	Chicago	IL	60607	US PC	\$247,405.00	Economic Empowerment
Sale Ware Nework   510,79455   12 East 42 Street, 28 Floor   10   10   10   10   10   10   10   1	**	263889207 1626 Placentia Ave.			92627	US PC		
Secion   S		510570455 122 East 42 Street, 28 Floor	New York	NY	10168	US PC		
Secology		, , , , , , , , , , , , , , , , , , , ,						
Service For Exchange, Inc.								
Simprins								
Table mode   17   Carbine   17   Carbine   18   C								
The Note Cord Australia Trust   127 a Chapel Street   Window   W								
Parke Medies International								
Part	The Trustee for the Cool Australia Trust	12/a Chaper Street	Williasor	14/21	5101	710 10	\$200,000.00	
Mayarp	Trek Medics International	27/188010 1726 17th St. NW #/0/	Washtington	DC	20000	IIS DC	\$150,000,00	
Mysor   Myso	Hek Medies international	2/4188010 1/20 1/til St. NW #404	washington	DC	20009	US FC	\$130,000.00	
Sample   S	my A area	455267440 120 7th Avenue #160	Now Vouls	NV	10011	HC DC	\$200,000,00	
Sap Valencia   4369415   26 Valencia Street   San Francisco   San Francisco   Catholic Charities CVO of the Archdiocese of San Francisco   941498472   1555 39th Avenue   San Francisco   Catholic Charities CVO of the Archdiocese of San Francisco   941498472   1555 39th Avenue   San Francisco   Oakland   CA   9412   US   PC   S50,0000   Referencia (Parallel Membero)   Parallel Management   Parallel Membero)   Parallel Membero								
Ago	oneomion learners	313-317 New Kings Rd	London	IN/A	SW04KF	GB NC	\$200,000.00	
Catholic Charlities CYO of the Archdiocese of San Francisco Catholic Charlities CYO of the Archdiocese of San Francisco Faith Network of the East Bay (DBA Children Rising) Faith Network of the East Bay (DBA Children Rising) 943403801 2633 Telegraph Avenue Apt.412 Oakland CA 94162-1775 US PC 94152-1775 US PC 955,000.00 PathZahdah - Interventional 1: Math Tutoring Oirls Inc. of Alameda County Path Standard	926 Volonoio	43604151 926 Valancia Street	Con Eronoisco	CA	04110 1727	HC DC	\$75,000,00	
Catholic Charities CYO of the Archdiocese of San Francisco   94498472   1553 9th Avenue   943403810   2633 Telegraph Avenue Apt.412   0akland   CA   94612-175   US   PC   55,000.00   GIRLStart Literacy Intervention: Dual Immersion Literacy Piol - Year 3   Jamestown Community Center, Inc.   94312142   2929 19th Street   Partners in School Innovation   Partners in School Innovati	820 Valencia	43094131 820 Valencia Street	San Francisco	CA	94110-1737	US FC	\$75,000.00	
Faith Network of the East Bay (DBA Children Rising)   9430(380)   2633 Telegraph Avenue Apt.412   Oakland   CA   94612 US   PC   \$55,000.00   Path2/Math - Interventional 1:1 Math Tutoring   Girls Inc. of Alameda County   9410(5807) 3 10 16th Street   Oakland   CA   9410 US   PC   \$50,000.00   Jan. anisotwn Literacy Pitor-Vera 3   Jan. anisotwn Community Center, Inc.   943213124 2929 19th Street   San Francisco   CA   9410 US   PC   \$50,000.00   Jan. anisotwn Literacy Pitor-Vera 3   Accelerating Student Achievement in Math at Dr. Charles R. Drew   Accelerating Student Achievement in Math at Dr. Charles R. Drew   Pathers   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory Accelerating Student Achievement in Math at Dr. Charles R. Drew   Proparatory	C-th-li- Ch-riti CVO -f-th- Ah-lif-S Fi	041409472 1555 204 4	C E	CA	04122	LIC DC	650,000,0	
Girls Inc. of Alameda County   94158073 510 16th Street   San Francisco   Carbon								
Jamestown Community Center, Inc.   943213124 2929 19th Street   San Francisco   Car								
Partners in School Innovation								
Partners in School Innovation   943205455   1060 Tennessee Street, 2nd Floor   San Francisco   CA   94107-3016   US   PC   \$50,000.00   Preparatory Academy   Reading Partners   Preparatory Academy   Partners   Preparatory Academy   Reading Partners   Preparatory Academy   Partners   Preparatory Academy   Reading Partners   Preparatory Academy   Preparatory Academy   Reading Partners   Preparatory Academy   Partners   Preparatory Academy   Reading Partners   Preparatory Academy   Partners   Preparatory Academy   Reading Pa	Jamestown Community Center, Inc.	943213124 2929 19th Street	San Francisco	CA	94110	US PC	\$75,000.00	
Reading Partners   770568469   180 Grand Ave. Suite 800   Oakland   CA   94610 US   PC   \$75,000.00   Reading Partners Greater Bay Area: One-on-One Literacy Tutoring Redwood City Friends of Literacy (Project READ)   943133401   1044 Middlefield Road   Redwood City   CA   94061815 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose   CA   95116 US   PC   \$	D ( 'C1 17 /	042205455 1060 T	G F :		04107.2016	IIC DC	650,000,0	
Redwood City Friends of Literacy (Project READ)   94313401   1044 Middlefield Road   Redwood City   CA   94063-1815   US   PC   \$50,000.00   K-5 Literacy Intervention   San Jose Grail Family Services   770397534   2003 E. San Atonio Street   San Jose   CA   95116   US   PC   \$50,000.00   Yes We CamRead! Plus   Silicon Valley Education Foundation   205061316   400 Parkmor Avenue, Suite 200   San Jose   CA   95116   US   PC   \$50,000.00   CARE COVID-19 India Relief Effort   Austin Habitat for Humanity, Inc.   742373217   500 W Ben With Ellvd   Austin   TX   78704   US   PC   \$10,000.00   Habitat Build   Thabitat For Humanity Central Arizona   742401708   2830 W Glendale Ave   Phoenix   AZ   85051   US   PC   \$10,000.00   Habitat Build   Habitat for Humanity Central Arizona   742401708   2830 W Glendale Ave   Phoenix   AZ   85051   US   PC   \$10,000.00   Habitat Build   Habitat for Humanity Central Arizona   742401708   2830 W Glendale Ave   Phoenix   AZ   85051   US   PC   \$10,000.00   Habitat Build   Habitat for Humanity Central Arizona   742401708   2830 W Glendale Ave   Phoenix   AZ   85051   US   PC   \$10,000.00   Habitat Build   Habitat for Humanity Saint Louis   58173553   3830 S Grant Blvd   Saint Louis   MO   63118-3412   US   PC   \$10,000.00   Habitat Build   Habitat for Humanity of Durham, Inc.   581674794   215 N Church Street   Durham   NC   27701-3327   US   PC   \$10,000.00   Habitat Build   Habitat for Humanity of Durham, Inc.   58285401   509 E. Jackson Street   Durham   NC   27701-3327   US   PC   \$10,000.00   Habitat Build   Habitat for Humanity of Oakland County   38324409   150 Omun Street   Pontiac   MI   48342-3125   US   PC   \$10,000.00   Habitat Build   Habitat for Humanity -North Central Georgia   58215723   844 Mimosa Blvd. Bldg. C   Roswell   GA   30075-4410   US   PC   \$10,000.00   Habitat Build   Habitat Build   Habitat for Humanity -North Central Georgia   58215723   8424 South Tacoma Way   San Francisco   San Francisco   San Francisco   San Francisco   San Francisco   San Franci								
San Jose Grail Family Services 770397354 2003 E. San Antonio Street San Jose CA 95116 US PC \$50,000.00 Yes We CamRead! Plus Silicon Valley Education Foundation 205061316 1400 Parkmoor Avenue, Suite 200 San Jose CA 95126 US PC \$50,000.00 Elevate [Math] 3-5 (Beyland Family								
Silicon Valley Education Foundation   205061316 1400 Parkmoor Avenue, Suite 200   San Jose   CA   95126 US   PC   \$50,000.00   Elevate [Math] 3-5			•					· · · · · · · · · · · · · · · · · · ·
Cooperative for Assistance and Relief Everywhere, INC   131685039   15 Illis St NE   Atlanta   GA   30303-2420   US   PC   \$250,000.00   CARE COVID-19 India Relief Effort	•							
Austin Habitat for Humanity, Inc. Greater Indy Habitat for Humanity Central Arizona  742401708 2830 W Glendale Ave Phoenix AZ Phoenix Phoenix AZ Phoenix AZ Phoenix Phoenix Phoenix AZ Phoenix Phoenix Phoenix AZ Phoenix Phoenix Phoenix AZ Phoenix Phoe								
Greater Indy Habitat for Humanity   351715910 3135 N. Meridian Street   Indianapolis   IN   46208 US   PC   \$10,000.00   Habitat Build	1							
Habitat for Humanity Central Arizona 742401708 2830 W Glendale Ave Phoenix AZ 85051 US PC \$10,000.00 Habitat Build Habitat for Humanity Central Arizona 742401708 2830 W Glendale Ave Phoenix AZ 85051 US PC \$10,000.00 Habitat Build Habitat for Humanity Chicago IL 66608-4585 US PC \$10,000.00 Habitat Build Habitat for Humanity Chicago IL 66608-4585 US PC \$10,000.00 Habitat Build Habitat for Humanity Saint Louis Habitat for Humanity Of Durham Nc. Saint Louis Habitat for Humanity Of Durham, Inc. S81674794 215 N Church Street Durham NC 27701-3327 US PC \$10,000.00 Habitat Build Habitat for Humanity of Hillsborrough County FL, Inc. S92850416 509 E. Jackson Street Tampa FL 3360 US PC \$10,000.00 Habitat Build Habitat for Humanity of Oakland County 38324409 150 Omun Street Pontiac Pontiac MI 48342-3125 US PC \$10,000.00 Habitat Build Habitat for Humanity Or Oakland County S81735531 4824 South Tacoma Way Tacoma/Pierce County Habitat for Humanity S81735531 4824 South Tacoma Way Fight Funds Foundation  742401708 2830 W Glendale Ave Phoenix AZ 85051 US PC \$10,000.00 Habitat Build S91,000.00 Habit								
Habitat for Humanity Central Arizona 42401708 2830 W Glendale Ave Chicago 1L 60608-4585 US PC \$10,000.00 Habitat Build  60608-4585 US PC \$10,000.00 Habita								
Habitat for Humanity Chicago								
Habitat for Humanity Saint Louis 58173543 3830 S Grant Blvd Saint Louis MO 63118-3412 US PC \$10,000.00 Habitat Build Habitat for Humanity of Durham, Inc. 581674794 215 N Church Street Durham NC 27701-3327 US PC \$10,000.00 Habitat Build Habitat for Humanity of Hillsborrough County FL, Inc. 592850416 509 E. Jackson Street Tampa FL 3360 US PC \$10,000.00 Habitat Build Habitat for Humanity of Oakland County 38324409 150 Omun Street Pontiac MI 48342-3125 US PC \$10,000.00 Habitat Build Habitat for Humanity North Central Georgia S81257723 814 Mimosa Blvd. Bldg. C Roswell GA 30075-4410 US PC \$10,000.00 Habitat Build Habitat for Humanity North Central Georgia S81257723 814 Mimosa Blvd. Bldg. C Roswell GA 8409-447 US PC \$10,000.00 Habitat Build Habitat for Humanity North Central Georgia S8125772 S14 Mimosa Blvd. Bldg. C Roswell GA 8409-447 US PC \$10,000.00 Habitat Build Habitat Full Habitat For Humanity North Central Georgia GA 8409-447 US PC \$10,000.00 Habitat Build Habitat Full Habitat F								
Habitat for Humanity of Durham, Inc. 581674794 215 N Church Street Durham NC 27701-3327 VS PC \$10,000.00 Habitat Build Habitat for Humanity of Hillsborough County FL, Inc. 592850410 509 E. Jackson Street Pontiac Po								
Habitat for Humanity of Hillsborough County FL, Inc.  592850410 509 E. Jackson Street  Tampa FL  692850410 509 E. Jackson Street  Pontiac Pont								
Habitat for Humanity of Oakland County 383244099 150 Omun Street Pontiac MI 48342-3125 US PC \$10,000.00 Habitat Build Habitat for Humanity - North Central Georgia 582157723 814 Mimosa Blvd. Bldg. C Roswell GA 30075-4410 US PC \$10,000.00 Habitat Build S17325 Majorate Pontiac Pon								
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Tacoma/Pierce County Habitat for Humanity 581735531 4824 South Tacoma Way Tacoma WA 98409-4447 US PC \$10,000.00 Habitat Build Bright Funds Foundation 462109112 450 Mission Street, Ste 200 San Francisco CA 94104 US PC \$17,062,680.00 Matching Employee Gifts								
Bright Funds Foundation 462109112 450 Mission Street, Ste 200 San Francisco CA 94104 US PC \$17,062,680.00 Matching Employee Gifts								
CAWST - Centre for Affordable Water and Sanitation Technology1616RR0001 B12 - 6020 2 St SE Calgary N/A T2H2L8 CA NC \$125,000.00 KnowledgePoint - COVID-19							, ,	
	CAWST - Centre for Affordable Water and Sanitation Technology	1616RR0001 B12 - 6020 2 St SE	Calgary	N/A	T2H2L8	CA NO	\$125,000.00	KnowledgePoint - COVID-19

TOTAL GRANTS \$23,545,085.00

#### **Grant Guidelines**

The Cisco Systems Foundation (Foundation) and Cisco Systems Inc.'s Social Impact and Innovation (SII) group apply the same overall strategic approach, guidelines and processes to Investment Areas, Eligibility Criteria, Grant making Guidelines, and Application procedures. Cisco Systems Inc. screens proposals at no cost to the Foundation and presents possible funding opportunities to the Foundation, which the Foundation then evaluates and approves if appropriate. The Foundation only provides funding that is appropriate given its status as a Section 501(c)(3) charity and as a private foundation, and only when the proposed project is in furtherance of its established policies and charitable purposes.

Within this document, references to Cisco apply to both the Cisco Systems Foundation and Cisco Systems Inc. The programs described below reflect Foundation activities that may be subsidized in part, or carried out with the assistance of, Cisco Systems Inc. While Cisco Systems Inc. provides various services free of charge to the Foundation, the Foundation never subsidizes programs or activities of Cisco Systems Inc.

Cisco believes that in a digitally connected world anyone can be a Global Problem Solver. By combining the power of the network with innovative, entrepreneurial, and passionate people, we accelerate solutions that create positive change.

The Foundation's grant expenditures fall into the following major programs: Global Impact Cash Grants, San Francisco Bay Area Community Impact Grants, Habitat for Humanity Grants, as well employee Matching Gifts. Cisco's cash grants programs support non-profit and non-government organizations working in the investment areas specified under each program. Carefully selected organizations that meet Cisco's grant making criteria and policies, and serve at least one of Cisco's investment areas may be eligible for cash grants. On an as needed basis, the Foundation may award cash grants to non-profit organizations in support of humanitarian relief related to natural disasters and/or health epidemics/pandemics.

Cisco's grant programs, grant guidelines, eligibility criteria, and investment portfolios are outlined below. Further details can be found on our website.

Cisco awards Global Impact Cash Grants to U.S.-based and non-U.S. based non-profit organizations around the globe, with national or multinational operations. Eligible organizations must align with our grant-making criteria and policies.

By investing in and developing scalable technology-based solutions, we enable nonprofits and social enterprises to create and sustain long-term positive social change. Cisco's overall approach is to partner with non-profit organizations to identify, incubate, and develop innovative solutions that solve challenging socioeconomic conditions in at least one of the investment areas: critical human needs, access to education, and economic empowerment. In order to maximize the impact of investment, Cisco supports programs that fit within its investment areas, serve the underserved, and leverage technology solutions to improve the reach,

efficiency, and impact of services. Programs must also have high potential for replication and scale in multiple environments, and a clear path for long-term sustainability.

#### **Investment Areas**

Cisco Global Impact Cash grants focus on underserved populations worldwide, working in the four focus areas elaborated upon below. A list of selected partner organizations and selected examples of programs funded by Cisco are available on the Community Partners section of our website.

#### Education

Cisco supports the creation and deployment of technology-based solutions and education delivery models that improve student performance and engagement. We support K-8 programs that focus on science, technology, engineering, and math (STEM) studies, and secondary and higher education programs related to technology, engineering, and math.

#### What we look for:

- Innovative solutions to increase the capacity of grantees to deliver, administer, and track education development more effectively and efficiently
- Tools that increase the availability of, or improve access to, products or services for curriculum development, student-centricity, teacher development, and parental participation
- Programs for underserved populations and students at greatest risk of dropping out

Note: Cisco does not provide direct funding to schools.

Learn more about our community partners and CSR programs in education.

#### **Economic Empowerment**

Our strategy is to encourage employment success, entrepreneurship, and long-term self-sufficiency by providing access to skills, knowledge, and financial products and services via technology-based solutions.

#### What we look for:

- Solutions that facilitate widespread and equitable access to the resources needed to achieve economic selfsufficiency and participate in local socio-economic development for individual job seekers
- Support for entrepreneurs to launch, maintain, and/or grow their businesses via access to capital, capacity building tools and resources, networks, and mentoring
- Tools and initiative that increase financial inclusion, to reduce the number of unbanked and under-banked populations, to provide access to loans, savings accounts, insurance, and financial literacy training

Learn more about our community partners and CSR programs in economic empowerment.

#### Crisis Response

We seek to help overcome the cycle of poverty and dependence through strategic investments. We back organizations that successfully address critical needs of underserved communities, because those who have their basic needs met are better equipped to learn and thrive.

What we look for:

- Innovative solutions that increase the capacity of grantees to deliver their products and services more effectively and efficiently
- Design and implementation of web-based tools that increase the availability of, or improve access to, products and services that are necessary for people to survive and thrive

Programs that increase access to clean water, food, shelter, or disaster relief.

Note: By policy, relief campaigns respond to significant natural disaster and humanitarian crises as opposed to those caused by human conflict. Also by policy, our investments in this area do not include healthcare solutions.

Learn more about our community partners and CSR programs in Cisco Crisis Response.

Climate Impact and Regeneration

Our strategy is to help reverse the impact of climate change, working towards a sustainable and regenerative future for all. This commitment will fund nonprofit grants and impact investments that support bold climate solutions as well as community education and activation.

We will prioritize nonprofit and other organizations that can achieve, measure, and report outcomes such as:

- Reducing, capturing and/or sequestering greenhouse gas and carbon emissions.
- Increased energy efficiency and improved mapping and management of natural resources.
- Creation of, and increase in, access to green jobs and job training.
- Changes in community behavior that lead to carbon footprint reduction, community climate resilience, and localized roadmaps to a sustainable shared climate future for all.
- Community and individual behavior change that reduces carbon footprints and moves people towards effective collaborative action.

Support will include grants to strongly aligned nonprofit organizations as well as impact investments in promising for-profit solutions, including those spun out from university incubators.

**Grantmaking Criteria** 

When Cisco evaluates grant proposals, our goal is to partner with nonprofit organizations that maximize the impact of the assets we have to offer, thereby nurturing the development of successful, self-sustaining individuals and vibrant communities around the globe. To that end, we give highest priority for consideration and funding to proposals that can clearly articulate the planned impact of their efforts, as well as the metrics

by which that impact would be measured.

Provided below are the criteria we use to evaluate a grant proposal. We believe these values are the key to

maximizing our positive impact on the community.

Addresses a Significant Social Problem with Unmet Need

The program addresses a problem that affects a large number of lives within the target area, and which has severe effects on the lives of individuals and communities within the target area. The significant unmet need

exists due to a gap between current and required funding, and/or the need for innovative approaches.

Serves the Underserved

The target audience is greater than 65% economically underserved, relative to the average standards of the

target geography.

Utilizes and Leverages the Internet

The program uses the internet and/or internet-based communications technology to improve the efficiency

and reach of program services.

Employs an Innovative Approach with Potential for Broad Impact

The program provides an innovative solution that creates an opportunity for significant impact beyond the

direct benefits of specific Cisco-funded activities. For example:

Market effects due to major shift in economics/productivity/effectiveness.

Ability to catalyze behavior of other key agents or partners in ecosystem to achieve an order of magnitude

more together than apart.

Has Appropriate Attributes to be Replicable

The design of the program allows for it to be easily and cost effectively reproduced/duplicated for use in local

environments around the globe.

Has Appropriate Attributes to be Scalable

The design of the program allows it to expand to meet the needs of the target population without a nearly

equivalent investment of resources for each individual or group.

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#### Has Appropriate Attributes to be Sustainable

The long-term plan for the program includes mechanisms by which it can flourish significantly beyond the resources which will be provided by Cisco.

#### Incorporates Metrics to Measure Program Impact

The program defines and utilizes SMART (Specific, Measurable, Achievable, Realistic, Timely) metrics in order to help Cisco and the grantee measure progress towards success.

- Specific: Specific Metrics are clear and well-defined. This helps both the grantee and the grantor, as the grantee knows what is expected of them and the grantor is able to monitor and assess actual performance against the specific Metrics.
- Measurable: Progress toward Metrics often needs to be to be monitored while work is underway. It is
  important to know when that work has been done as the Metrics are completed. A measurable metric
  achieves this end.
- Achievable: Achievable Metrics ensure that everything is in place and that if the grantee does not reach the goals they cannot reasonably point the finger elsewhere.
- Realistic: Metrics should be realistic. A metric will often fail for a number of reasons including a lack of skill, not having enough resources (computers, tools, etc.), not having access to key people and not having management support.
- Timely: Descriptions of Metrics should include timescales of what is required by when. This may also include details of delivery, stating (if relevant) where Metrics are to be completed. Giving a time scale adds appropriate sense of urgency and ensures that the Metrics do not dribble out over an unreasonably long timescale.

#### Possesses Outstanding Leadership

The organization has an outstanding leader and/or management team with qualities such as vision, execution ability, passion, ethical approach, expertise, external relationships, and credible track record in the relevant area.

#### Aligns with Cisco Goals and Values

- Program meets basic criteria, guidelines, requirements of Cisco grant programs
- Program fits into at least one investment area: Critical Human Needs, Access to Education, Economic Empowerment
- Program leverages the internet
- Program serves the underserved
- Program has the potential to leverage the breadth of Cisco resources and assets (i.e., products, Cisco employees, partner ecosystems, etc.) for maximum value added

#### **Eligibility Requirements**

Overall, Cisco will not consider incomplete proposals or programs that do not meet our grant-making criteria. Following are the basic eligibility requirements and policies for Cisco Global Impact Cash Grants:

#### Organization Classification

- 1. U.S. organizations must provide evidence that the IRS has recognized them as tax exempt under the Internal Revenue Code Section 501 (c)(3), AND has classified them as a public charity.
- 2. Organizations from outside the U.S. must (a) provide information and documents to determine whether the organization is the equivalent of a U.S. public charity, or (b) agree to sign and comply with an expenditure responsibility contract. Cisco will determine whether (a) or (b) is appropriate for a particular organization.

First-Time Global Impact Cash Grant Applicants

Note that for first-time global grant applicants, the maximum request amount Cisco will consider is US\$75,000. In a very few cases, an exception may be made.

#### Overhead Percentage

A nonprofit organization's overhead is not to exceed 25 percent. (Organizations are occasionally exempt from this requirement; however, they must be exceptionally aligned with Cisco's values and criteria, and they must clearly explain and justify their overhead costs. Exemptions to the requirement on overhead expenses are determined on a case-by-case basis.). Cisco Foundation does not tend to make grants to colleges and universities. In the case that such a grant may be made, Cisco Foundation does not support additional institutional overhead rates for colleges and universities.

#### *Ineligible Programs and/or Activities*

- Miscellaneous exclusions: general operating expenses, other than directly associated with the program
  itself; individuals; research programs; membership-based activities; programs that promote or serve one
  culture, race, religion, population group, or political viewpoint rather than the community at large;
  religious, political, or sectarian organizations (some exceptions apply. See our "Policy on Religious
  Proselytizing" below).
- Hospitals: Private or public hospitals; hospital foundations; medical centers, research centers, etc. (Programs based in a hospital may be eligible; however, grant funds must go exclusively to direct service in the community, not to general hospital operating expenses.)
- Healthcare: programs focused on improving physical or mental health.
- Schools and scholarships: Private, public, or charter schools; school foundations, booster clubs, and/or fundraising organizations affiliated with a particular school; colleges/universities; scholarships, stipends or loans within a program; and/or school-related activities such as field trips, research programs, etc.
- Events: athletic events, competitions, tournaments; conferences, seminars, workshops; festivals, field trips, or other recreational events; fundraising events or sponsorships (benefit dinners, walks/runs, concerts, sports teams, etc.)
- Philanthropic: capital building funds, challenge grants, grant-making organizations (all other foundations including private foundations, family foundations, school foundations, etc.)

#### Policy on the Funding of Equipment

In general, Cisco does not fund the purchase of computer hardware or software, but may consider doing so only in cases where: 1) such resources are leveraged in a strategically innovative manner, thereby extending their impact well beyond everyday/staff use; AND 2) such resources are not available through other, more cost-effective means such as in-kind donation. Applicants must demonstrate that they have thoroughly explored such avenues without success.

#### Policy on board review and approval

Cisco requires applicants to certify that the chairperson or at least one corporate officer of the organization's Board of Directors has reviewed the grant proposal and that the organization's board is aware of the application and supports its submission. Cisco also requires applicants to certify the accuracy of the proposal and to confirm that the organization complies with the policies stated on this web site.

#### Policy on reviews of accuracy/compliance

All applicants are subject to reviews of their representations in their grant applications, their compliance with the policies stated above, and, if applicable, their adherence to the terms of the grant contract. If such a review reveals significant inaccuracies or violations of the policies stated above, or if an organization does not cooperate with the review, the organization may be required to return any granted assets and forfeit future funding eligibility.

#### Written grant contract

Grantee organizations are required to sign a donation agreement electronically before donations can be delivered.

#### Reporting and performance tracking

Cisco looks for grant proposals in which concrete measures of success can be used to assess performance. Organizations that receive funding will be required to use our online grant platform to customize performance metrics for their project and measure their progress over the life of the grant award. Meaningful participation in this process is a requirement for continued funding eligibility.

#### Cisco grant giving policies

In addition, organizations must adhere to Cisco policies related to non-discrimination, religious proselytizing, non-support of violence and terrorism, advocacy, lobbying, and other political activities and other areas listed in grant giving policies.

#### Policy on Non-Discrimination

Cisco Systems, Inc. (Cisco) and the <u>Cisco Foundation</u> prohibit discrimination against any person or population group with regard to categories protected by applicable U.S. law, as well as other categories identified by Cisco in alignment with our own Human Resources policies. These include, but are not limited to, age,

ancestry, color, citizenship, gender, gender expression, gender identity, genetic information, marital status, medical conditions, national origin, physical or mental disability, pregnancy, race, religion, sexual orientation, and veteran status.

This policy applies to any organization requesting and/or receiving any type of support from Cisco/Cisco Foundation, and pertains to both: (1) provision of services, and (2) hiring practices. No person(s) may be denied service by the organization, and/or employment at the organization, based on any of the categories stated above.

Policy on non-adherence and non-conversion to religious doctrine

Clarification on non-discrimination related to religion: Cisco and the Cisco Foundation will not support any organization which requires adherence or conversion to any religious doctrine in order to either be a beneficiary of the program, or to be an employee of the organization. To clarify, a direct service program run by a faith-based organization may be eligible, provided that the program's beneficiaries are not required to adhere or to convert to that organization's religious doctrine as a condition of receiving service from the program. Likewise, Cisco will not support any organization that requires adherence or conversion to any religious doctrine in order to be an employee of the program.

#### Policy on Non-Support of Violence and Terrorism

It is Cisco's mission to fund nonpartisan service organizations that adhere rigorously to fundamental human rights principles. Cisco does not knowingly support grantee organizations that endorse, support, or promote violence, terrorist activity, or related training, whether through their own activities or indirectly through their support of, support by, or cooperation with, other persons and organizations engaged in such activities. Cisco requires our grantees to confirm that they do not engage in or support such activities, and we vet potential grantees with care. If a grantee appears to be in violation of this policy, Cisco will suspend funding immediately and require the grantee to freeze grant funds until Cisco has investigated the matter. If the investigation discloses violations of this policy, Cisco will require the grantee to return all grant funds; Cisco will classify the grantee as ineligible for future funding; and Cisco will take such other steps as the law may require.

Policy on Advocacy, Lobbying, and Other Political Activity

Cisco's policy with respect to providing grant support to organizations that engage in advocacy and/or lobbying is subject to our diversity policy. This policy states that Cisco does not promote or discriminate against any person, population group, or organization with regard to race, color, religion, sex, gender expression, national origin, age, disability, veteran status, or other categories protected by applicable United States law. In accordance with this policy, Cisco will not provide grant support to any organization that advocates or lobbies against any such protected category.

Furthermore, in order to avoid actual or apparent preferences for any protected or non-protected category over another, Cisco may reject grant support to any organization that lobbies or advocates for or against any single person, population group, organization, or cause/issue (e.g., political position, policy, law/legislation, etc.).

In addition, grantees that are classified as charitable organizations under the U.S. Internal Revenue Code must certify to Cisco that they comply with applicable law regarding limits on their lobbying activity and that they do not engage in prohibited electioneering activity. Finally, Cisco does not permit its grant funds to be applied to any individual program of a grantee that involves any type of lobbying.

Note: "Lobbying" is defined in Section 4945(e) of the U.S. Internal Revenue Code to mean attempts to influence legislation through grassroots lobbying of the public or direct lobbying of government officials. Certain exceptions exist (e.g., for nonpartisan analysis or invited testimony). "Legislation" includes all matters that may be voted upon by the U.S. Senate or House of Representations, a state legislature, a local city or county council, an Indian tribal body, or a legislative body in a foreign nation, including votes taken by a committee of such body. Such matters may include votes to approve executive or judicial appointments of public officials as well as new laws or repeal of existing laws. "Legislation" also includes laws voted upon by the people in an initiative, referendum or other vote taken within a national, state, or local area.

"Political" refers to any payment made or action taken, directly or indirectly, to influence the outcome of any political campaign on behalf of, or in opposition to, any candidate for elective public office, including oral or written statements. Such activity is prohibited for tax-exempt organizations under Section 501(c)(3) of the U.S. Internal Revenue Code.

#### Miscellaneous policies

Cisco only considers applications from organizations that meet the basic criteria, guidelines, and requirements as defined for each grant program. All applications must be completed using our online application form. Cisco will not consider incomplete proposals or paper-based applications. Application guidelines and requirements are subject to change without notice, and become effective immediately upon posting to this web site.

The interpretation and application of these policies is wholly within the discretion of Cisco and the Cisco Foundation. Furthermore, all grants are made at the discretion of Cisco and the Cisco Foundation. Qualification under the policies listed above does not entitle an organization to receive a grant. We reserve the right to decline to make any grant requested.

#### **Application Process**

Cisco accepts unsolicited applications to the Global Impact Cash Grant program. Our online application process is open year-round; therefore, an organization may begin the application process at any time. Please note that all grant applications must be submitted using our online grant application tool. We do not accept applications submitted via postal mail or email attachment.

The San Francisco Bay Area Community Impact Grants support local programs within a 50-mile radius of our San Jose, California headquarters. Applications are by invitation only via our online platform; however, organizations will have the opportunity to submit an initial information form for consideration. Note that for first-time community grant applicants, the maximum request amount for funding consideration is US\$50,000. In a very few cases, an exception may be made.

#### Disaster/Humanitarian Impact Grants

As mentioned above, on occasion, Cisco may provide cash grants to non-profit organizations to support disaster relief efforts for natural disasters (e.g., hurricanes, earthquakes, floods, drought related famine, wildfires, etc.) and health pandemics (e.g., Ebola, et al). Grants are awarded to selected non-profit organizations already vetted and with whom Cisco has identified as a disaster/humanitarian relief partner. In these cases, the non-profit organization is provided with an URL and Invitation Code to submit a proposal application online.

#### **Policies**

- Organizations within the United States (U.S.) must be recognized by the Internal Revenue Service (IRS) as tax-exempt under Internal Revenue Code Section 501(c)(3) and classified by the IRS as a public charity
- Organizations from outside the United States (U.S.) must (a) provide information and documents to determine whether the organization is the equivalent of a U.S. public charity, or (b) agree to sign and comply with an expenditure responsibility contract. Cisco will determine whether (a) or (b) is appropriate for a particular organization.
- All other policies of the Global Impact Grants program listed above apply to these grants including policies on funding equipment, non-discrimination, religious proselytizing, non-support of violence and terrorism, etc.

#### **Habitat for Humanity Build Grants Program**

#### Overview

Cisco employees have been participating with Habitat for Humanity since the 1990's. We began tracking employee participation in 1998 when it became clear that this was going to be a valued relationship for years to come. Now, Cisco supports Habitat for Humanity affiliates around the globe by providing Build grants in addition to matching employee contributions of both time and money. The Cisco Habitat for Humanity grant program aims to further encourage and support employee engagement with Habitat for Humanity around the globe.

The Habitat Build Grants Program is a special program that combines resources from both the Foundation and the Corporation. The Foundation portion only covers the Build Grant portion (see percentage table below) and this is only offered based on employee level of participation. Cisco volunteers must donate at least 15% domestically and 10% internationally of the total volunteer hours needed to build a Habitat housing unit in order for it to qualify for a Habitat Build Grant. For fiscal year 2021, minimum volunteer hours were assigned based on the ability of each Habitat affiliate to accommodate as result of limitation set by local restrictions for in-person volunteering. The Habitat affiliate then applies to Cisco for a Build Grant to help pay for a portion of the house.

#### Basic Requirements

- The grant program has some basic requirements. A group of employees must be willing to commit to building a significant portion of any one house in order to recommend the HFH affiliate for the grant program.
- Domestically, employees must be willing to commit to volunteering 15% of the total build hours required to complete the house. So if the HFH affiliate estimates that it will take 1000 unskilled labor hours to build a house, then the employees must commit to building 150 hours.
- Internationally, employees must be willing to commit to volunteering 10% of the total build hours required to complete the house. So if the HFH affiliate estimates that it will take 1000 unskilled labor hours to build a house, then the employees must commit to building 100 hours.

#### Limitations

- Grants must be recommended at least 8 weeks prior to the start of the build.
- Grants are independent from matching gifts and volunteer match those are available regardless of the number of volunteer hours committed.
- Grants will be processed throughout the fiscal year so long as funds are available.
- When the budget is expired, the grants program will close until the beginning of the new fiscal year.
- Each HFH Affiliate may receive a limit of up to two Build grants per year.

#### **Process**

A volunteer team of employees can nominate their local Habitat affiliate for a House Build Grant from the Cisco Foundation if the Cisco volunteers donate at least 15% of the total volunteer hours domestically and 10% of the total build hours internationally needed to build a Habitat house. To initiate the application process, a Cisco champion must submit a recommendation form. After the nomination is approved, the local HFH affiliate will be invited to apply for a Build Grant via CyberGrants online. The amount of the build grant depends on the total cost of the house. There is a sliding scale to determine the value of the grant. See below.

#### Grant Determination Chart:

House cost range:	Up to	From \$10,001	From \$25,001	From \$50,001	From \$100,001
	\$10,000	to \$25,000	to \$50,000	to \$100,000	to \$150,000
Build Grant as % of house cost	50%	35%	20%	15% with 10,000 max	10,000 max

Once the grant application has been approved by the foundation staff and trustees and the grant agreements signed and returned, the grant will be paid by wire transfer. The process takes on average 2 – 3 months.

#### Matching Gifts and Volunteerism Program

The Foundation will match direct contributions by all regular Cisco employees made to nonprofit organizations which have been vetted and approved by our Matching Gifts Team, ensuring compliance to the current program criteria and guidelines. Employees can request matching funds for qualified 501(c)(3) nonprofit organizations, qualified U.S. K-12 public & private schools, and qualified U.S. Colleges and Universities. Gifts of cash and volunteer hours are currently matched in this program. Both individuals and teams are eligible.

The Foundation will match employee volunteer time by donating \$10 per hour per employee worked with a maximum match of \$25,000 to the qualified nonprofit organization, provided that the employees have not met their individual \$25,000 annual limit. From time to time, the Cisco Foundation may launch a disaster relief campaign to support organizations responding to natural disasters and/or health pandemics. In these cases, employees may donate up to \$10,000 per campaign which is NOT counted against the annual \$25,000 limit.

## **Federal Supplemental Information**

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**Cisco Systems Foundation** 

77-0443347

Supplemental Statement
Form 990-PF, Part VII-B, Question 1(a)(3)

During the fiscal year ending July 31, 2021, Cisco Systems, Inc. (the Corporation) provided the full-time equivalent of two employees to Cisco Systems Foundation (the Foundation). The Foundation did not reimburse the Corporation for these employees. Moreover, the Corporation provided the Foundation with space rent free. The corporation is a disqualified person with respect to the Foundation under U.S. Treasury Regulation Section 53.4941(d)-2(d)(3). The furnishing of goods and services by a disqualified person free of charge is not an act of self-dealing.